

# Vote 6

## Economic Development, Environment and Tourism

Operational budget	R 886 846 486
Statutory payments	R 1 491 514
Total amount to be appropriated	R 888 338 000
<i>Of which:</i>	
Unauthorised expenditure (1 <sup>st</sup> charge) and not available for spending	R 2 319 000
Vote 6 baseline available for spending after 1 <sup>st</sup> charge	R 886 019 000
Executing authority	MEC for Economic Development, Environment and Tourism
Administering department	Economic Development, Environment and Tourism
Accounting officer	Senior General Manager

### Overview

#### Vision

A competitive economy within a sustainable environment.

#### Mission

The mission of the department is to promote sustainable development through enabling a competitive economy and sustainable environment.

#### Mandate of the Department

The mandate of the Department is to develop the provincial economy, and promote and manage environmental and tourism activities. To carry out this mandate, the department pursues the following four strategic goals:

- To improve service delivery to communities and stakeholders through a skilled, accountable, empowered and integrated Public Service;
- To accelerate employment, growth and development;
- Sustainable development through targeted intervention on environmental management, development of natural resources, creation of green jobs and proactive responses to climate change by 2014; and
- To position Limpopo as a preferred tourism destination within SADC and accelerate transformation of the sector by 2014.

#### Constitutional Mandates

The department was established in terms of the Constitution of the Republic of South Africa, Act 108 of 1996, read together with the Public Service Act. The department focuses on the following:

- Nature conservation;
- Environmental management;
- Air pollution;
- Waste management;
- Consumer Protection;
- Trade;

- Trading regulations;
- Casinos, racing, gambling and wagering;
- Industrial promotion;
- Regional planning and development
- Tourism;
- Liquor licenses;
- Provincial planning;
- Consumer Protection, Awareness and Education;
- Gambling Regulation;
- Business Regulation;
- Green Economy;
- Agro processing;
- Promote Industrial Development;
- Promote Trade and Sector Development;
- Enterprise Development;
- Provincial and Regional Economic Planning and Development;
- Economic Research;
- Promotion of Information Society;
- Liquor Regulation and Awareness
- Tourism Promotion, Development and Regulation;
- Environmental Protection and Regulation;
- Environmental Empowerment;
- Environmental Planning and Research;
- Environmental Management;
- Promote;
- Development;
- Transformation; and
- Regulation.

### **Strategic objectives linked to the strategic goals**

The departments' strategic objectives as outlined below are:

- Political, administrative and strategic oversight provided to the Department
- A skilled, resourced, empowered and motivated workforce
- A financially compliant and accountable Department
- Integrated, accessible, reliable and responsive Information Management systems
- Facilitate sustainable development and job creation in targeted interventions within the Limpopo Employment, Growth and Development Plan (LEGDP) Develop the economy through Small Medium and Micro Enterprises (SMME) and Cooperatives development and promotion in all sectors
- Develop and implement strategies for targeted interventions in industrial development, trade and investment promotion
- A regulated, equitable and socially responsible business environment ensured
- Ensure that developments have minimum impacts on the environment and the environment is sustainably utilized
- Ensure compliance and enforcement of environmental legislation
- Ensure sustainable utilization of natural resources

- Ensure sound management of waste and air quality
- Sustainable utilization of the biodiversity of the province ensured
- Environmental research and planning provided (Climate Change, relevant research to inform targets and develop the green economy)
- Facilitate the development and maintenance of 14 government tourism products while promoting private sector partnerships that will enhance Limpopo's tourism product and destination offering
- Increase Limpopo's competitive edge within targeted tourism markets through implementing adequate branding, marketing and awareness plans
- Promote transformation in the tourism industry through capacity, skills development and compliance monitoring to the Tourism Black Economic Empowerment (BEE) Charter and Scorecard
- Regulate tourist guides, amenities and services
- Coordinate the implementation of environmental empowerment services through environmental outreach, governance and special programmes.

## **Values**

Improved service delivery to the communities and stakeholders we serve underpinned by the following values:

- Integrity
- Accountability
- Fairness
- Respect

## **Broad Policies and Legislative Mandates**

The mandate, functions and responsibilities of the Department are guided by the following policy and legislative provisions:

### **Broad Policies**

- National Spatial Development Perspective
- Limpopo Employment, Growth and Development Plan (LEGDP)
- National Industrial Policy Framework (NIPF)
- Provincial Industrial Development Strategy (PIDS)
- National Integrated Small Business Development Strategy
- Limpopo SMME Strategy
- Capital Equipment and Allied Services Strategy
- National Cooperatives Strategy
- Minerals Development Strategy
- National Export Strategy
- Rural Development Strategy
- National Policy on the Development of Cooperatives
- National Macro-Economic Strategy
- Broad Based Black Economic Empowerment
- Southern Africa Development Communities (SADC) Protocol on Wildlife Management
- Tourism BEE Charter and Scorecard
- White Paper on the Development and Promotion of Tourism in South Africa
- Environmental Impact Assessment Regulations
- Community Based Natural Resource Management
- National Tourism Sector Strategy

- Southern Africa Development Communities (SADC) Protocol on Tourism
- Industrial Policy Action Plan (IPAP2) 2010/11-2012/13
- The New Growth Path: The Framework
- Business Process Outsourcing and off shoring (BPO&O) Marketing Strategy

### **Legislative Mandate**

- Public Finance Management Act, 1999 (Act No. 1 of 1999)
- Treasury Regulations
- Inter-Governmental Relations Act
- Intergovernmental Fiscal Relations Act
- Auditor General's Act
- Basic Conditions of Employment Act
- Batho Pele Service Standards
- Public Service Act
- Public Service Regulations
- Skills Development Act
- Occupational Health and Safety Act
- Northern Province Development Corporation Act, 1995 (Act No. 4 of 1995)
- Limpopo Business Registration Act, 2003 (Act No. 5 of 2003)
- Northern Province Casino and Gaming Act, 1996 (Act No. 4 of 1996 as Amended)
- Gazankulu Business and Trading undertakings Act, 1979 (Act No. 9 of 1979)
- Liquor Act, 1989 (Act No. 27 of 1989)
- Lebowa Business Undertakings Act, 1977 (Act No.6 of 1977)
- Venda Business Undertakings Act, 1984 (Act No.10 of 1984)
- Limpopo Environmental Management Act, 2003 (Act No.7 of 2003)
- Limpopo Tourism Act, 2009 (Act No. 8 of 2009)
- Promotion of Administrative Justice Act (Act No.3 of 2000)
- Promotion of Access to Information Act (Act No. 2 of 2000)
- National Environmental Management Act (NEMA) Protected Areas Act, 2003 (Act No.57 of 2003)
- The National Archives and Records Services of South Africa Act 43 of 1996: section 13 and the Regulations
- National Environmental Management Act (NEMA): Air Quality Act, 2004 (Act. No. 39 of 2004)
- National Environmental Management Act (NEMA): Waste Act Management Act, 2008 (Act No. 59 of 2008)
- National Environmental Management Act (NEMA): Biodiversity Act, 2004 (Act No.10 of 2004)
- Tourism Act, 1993 (Act No. 72 of 1993) and the Tourism Second Amendment Act, 2000 (No. 70 of 2000).
- Consumer Protection Act, 2008 (Act 68 of 2008)
- Consumer Affairs (Unfair Business Practices) Act, 1996 (Act No.8 of 1996)
- National Environmental Management Act, 1998 (Act No.107 of 1998)
- Broad Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003)
- National Credit Act, 2005 (Act No. 34 of 2005)

## **Review of the current financial year [2011/12]**

- During the 2011/12 financial year the department implemented the approved organisational structure. A new organisational structure is currently under review for approval. The vacancy rate stands at 37 per cent. The filling of vacant post within the financial management area and core services has been prioritised. In order to improve performance of departmental employees workshops were conducted on the Promotion of Acceptable Ethical Behavioural Practices.
- SMS financial disclosure forms for all senior managers were signed and submitted to the Public Service Commission (PSC) as required.
- Trade and Investment Limpopo (TIL) has facilitated R304 million worth of investments in the province. The investment tracking system reveals that the province has recorded an investment of R13 billion to date. On addition the establishment of the Mining Input Supplier Park in Steelpoort was facilitated. This will bring suppliers and manufactures of inputs in the mining industry together, contribute to job creation and diversification for the economy of Sekhukhune by developing industrial capacity.
- The Business Regulation and Governance unit has recorded over 80% success rate in the resolution of consumer complaints. The unit also conducted consumer awareness programmes to capacitate consumers in relation to their rights and obligations. For the 2011/12 financial year 367 workshops were conducted.
- The Provincial Liquor Regulation and the Limpopo Business Regulations is being finalised. The regulations of the Gambling Board have been reviewed to enable the Board to regulate betting (horse-racing) and to increase the fees. The Gambling Board has granted the 3rd casino licence to Peermont (Pty) Ltd in the Greater Sekhukhune District (Tubatse). The board is in the process of finalising conditions of the licence in accordance with the Act and the bid commitments. The casino project will create 400 jobs pre- operation and 180 permanent jobs during the operation phase.
- Financial and non-financial support has been provided to small enterprises. Over 5000 SMMEs and Cooperatives have been supported to date. The first draft of the Tourism Growth Strategy has been developed.

## **Outlook for the coming financial year (2012/2013)**

The Department of Economic Development, Environment and Tourism remains at the center of providing leadership in driving economic development initiatives, protecting and enhancing environmental assets and natural resources within the province and positioning Limpopo as a preferred tourism destination within SADC.

This will be achieved by the development of a entrepreneurial society to support the creation of an enabling environment for SMMEs and cooperatives to thrive, fostering an environment that supports trade activities and attracts investment both domestic and foreign, while ensuring an equitable business and fair trade environment as well as promotion of tourism to position Limpopo as the preferred SADC destination and the sustainable use of the environment and our natural resources.

The Limpopo Employment Growth and Development Plan 2009 - 2014 (LEGDP) was launched in 2009. It is based on 14 pillars:

- Employment Growth and Development Plan
- Industrial Development Program: Priority Growth Sectors
- Enterprise Development; SMMEs and Cooperatives
- Regional Economic Development and Integration Program
- Public Infrastructure Investment Program
- Water Resource Development and Demand Management
- Agriculture and Rural Development Programme

- Education and Skills Development Programme
- Health Care Development Programme
- Safety and Security
- Environmental and Natural Resources Development Programme
- The Green Economy and Creation of Green Jobs
- Corporate Governance
- Information and Communication Technology (ICT) and Innovation Enabled Industries

The department's mandate implies therefore that this department will be the key driver of pillars: 1, 2, 3, 4, 11, 12 and most recently 14 which has been transferred to the department from the Office of the Premier.

Under the Enterprise development program the department aims to promote the development and transformation of the provincial economy by promoting the SMME sector, ensuring that SMMEs in the province are better able to contribute to and benefit from sustained economic growth by becoming more competitive, profitable, and able to create more and better employment opportunities. Another key area of focus will be the finalization and implementation of the Targeted Regional Investment Strategy. The department will also focus on the development of enhanced research and planning capacity to ensure the unlocking of economic development opportunities identified in the LEGDP.

In Tourism, the priority will be to enhance strategies to ensure an increase in domestic and regional tourism.

In addition, the implementation of the tourism transformation plan will also remain a key focus area. An action plan to ensure that we maximize the potential of the province's 42 state-owned nature reserves will be developed in conjunction with key stakeholders including Limpopo Tourism Agency and the private sector. Applications to National Treasury, the Jobs Funds and National Tourism Department have been submitted to augment the budget resources required to address the relatively significant challenges that exist in this environment.

The department will also remain the key driver in respect of the implementation of the Climate Change Strategy and Action Plan as well as the Green Economy Strategy and Action Plan. In terms of Industrial Policy Action Plan (IPAP) 1 & 2: "The New Growth Path", the department needs to align its strategic direction also with the following:

### **Job Growth Drivers**

- Infrastructure development
- Climate change and the green economy
- Rural, agriculture and agro-processing
- Minerals and beneficiation
- Manufacturing activities
- The knowledge economy
- Tourism and business services
- Social economy development: cooperatives
- Public sector growth
- Regional economy

### **Policy Drivers**

- Industrial Policy
- Competition Policy

- Industrial Finance
- Enterprise development and small business
- Skills policies
- Labour markets and productivity
- Technology practices
- Broad Based Black Economic Empowerment (BBBEE)
- Procurement Policy
- Conditional ties for state support
- Trade Policy
- Exchange rate policy
- Cost of Capital
- Policies to address inequality
- HIV policies

The revised plans will facilitate and ensure the implementation of the following priorities: -

- Improve coordination with other state agencies to ensure enhanced support to enable and strengthen SMMEs and Cooperatives in the Province in both financial and non-financial areas.
- Implement targeted programmes within the industrial policy and other sector development strategies to ensure key outputs are achieved, which result in the sustainable development of decent jobs.
- Facilitate the development of integrated strategies for the implementation of industrial clusters to ensure that we enhance productive capacity and broaden and diversify the provincial industrial base.
- Support mining development initiatives by promoting beneficiation.
- Promote value adding manufacturing initiatives.
- Develop new tourism products and enhance the transformation of the tourism sector.
- Promote environmental management to ensure the realization of a green economy supported by the development of green jobs.
- Promote healthy and fair trade and improve on business registration processes in order to increase revenue generation.
- Tighten liquor trade regulation and mitigate the adverse social impacts associated with liquor.
- Implement programmes aimed at attracting investments.
- Minimize the marginalization of rural and women's entrepreneurship.

## Receipts and Financing

### Summary of receipts and financing

Table 6.1 (a) provides the departmental receipts over a seven year period from 2008/09 to 2014/15. The departments receipts are mainly form equitable share and own revenue collections. Equitable share declines from R917.4 million Main Appropriation in 2011/12 to R845.3 million in 2012/13. The decrease is due to the once of allocation of R80 million in 2011/12 for the Growth Fund.

**Table 6.1(a): Summary of receipts: Economic Development, Environment and Tourism**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Equitable share	655,544	717,932	829,872	917,473	860,544	860,544	845,331	879,307	926,850
Conditional grants	-	-	-	1,071	-	-	1,000	-	-
Departmental receipts	41,315	38,527	41,663	39,399	39,399	39,399	42,007	44,817	47,058
<b>Total receipts</b>	<b>696,859</b>	<b>756,459</b>	<b>871,535</b>	<b>957,943</b>	<b>899,943</b>	<b>899,943</b>	<b>888,338</b>	<b>924,124</b>	<b>973,908</b>

## Departmental receipts collection

Table 6.1 (b) gives a summary of departmental receipts from 2008/09 to 2014/15. Revenue is derived mainly from casino taxes, horse racing, liquor licence and hunting permits. The budget shows a positive growth of 6.6 per cent or R2.6 million between 2011/12 and 2012/13. The increase is attributed to the increase in gambling from 6 per cent to 8 per cent.

Table 6.1(b): Departmental receipts: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Tax receipts	27,014	29,497	32,294	32,997	32,997	33,215	35,202	37,540	39,417
Non-tax receipts	13,509	8,405	8,435	5,721	5,721	5,503	6,076	6,497	6,822
Sale of goods and services other than capital assets	11,633	6,450	6,268	4,650	4,650	4,981	4,975	5,316	5,582
Fines, penalties and forfeits	1,875	1,954	2,166	1,070	1,070	520	1,100	1,180	1,239
Interest, dividends and rent on land	1	1	1	1	1	2	1	1	1
Transfers received	-	-	-	-	-	-	-	-	-
Sale of capital assets	-	-	-	-	-	-	-	-	-
Financial transactions	792	625	934	681	681	681	729	780	819
<b>Total departmental receipts</b>	<b>41,315</b>	<b>38,527</b>	<b>41,663</b>	<b>39,399</b>	<b>39,399</b>	<b>39,399</b>	<b>42,007</b>	<b>44,817</b>	<b>47,058</b>

## Payment summary

### Key assumptions

The department applied the following broad assumptions when compiling the budget:

- Salary increases of 5.5 per cent in 2012/13, 5 per cent in 2013/14 and 5.5 per cent in 2014/15.
- The full implication of personnel-related costs, including promotions, changes in staff numbers, general salary adjustments, overtime, medical aid contributions, homeowner's allowance and another costs associated with personnel.
- Goods and services increases are based on the projected CPI-X over the MTEF as published in the 2011 Medium Term Budget Policy Statement are 5.2 per cent in 2012/13, 5.6 per cent in 2013/14 and 5.4 per cent in 2014/15.

### Programme summary

Table 6.2 (a) illustrated the budget position of the department for the period 2008/08 to 2014/15 and it also summarised expenditure per programme and according to the new economic reporting format classification. The four programmes are:

- Programme 1: Administration
- Programme 2: Economic Development
- Programme 3: Environmental Affairs
- Programme 4: Tourism

Table 6.2(a): Summary of payments and estimates: Economic Development and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Programme 1: Administration <sup>1</sup>	219,930	220,168	278,189	272,921	272,763	276,808	280,982	297,498	314,819
Programme 2: Economic Development	268,928	245,250	317,182	412,722	353,356	350,811	336,058	345,219	362,206
Programme 3: Environmental Affairs	127,434	126,577	168,389	163,970	161,003	161,136	187,120	195,423	206,170
Programme 4: Tourism	81,864	88,256	97,311	108,330	112,821	111,188	84,177	85,984	90,713
<b>Total payments and estimates</b>	<b>698,156</b>	<b>680,251</b>	<b>861,071</b>	<b>957,943</b>	<b>899,943</b>	<b>899,943</b>	<b>888,338</b>	<b>924,124</b>	<b>973,908</b>
Less: Unauthorised expenditure	-	-	52,604	-	-	-	2,319	-	-
<b>Baseline Available for Spending</b>	<b>698,156</b>	<b>680,251</b>	<b>808,467</b>	<b>957,943</b>	<b>899,943</b>	<b>899,943</b>	<b>886,019</b>	<b>924,124</b>	<b>973,908</b>

The budget has decreased from R957.9 million in 2011/12 Main Appropriation to R886 million in 2012/13. The significant decrease in the budget is due to the once off allocation for the Growth Fund in 2011/12.



## Summary by economic classification

Table 6.2 (b) provides a summary of payments and estimates by economic classification over a seven year period from 2008/09 to 2014/15.

**Table 6.2(b): Summary of payments and estimates by economic classification: Economic Development, Environment and Tourism**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<b>Current payments</b>	<b>407,276</b>	<b>424,513</b>	<b>524,555</b>	<b>621,091</b>	<b>567,231</b>	<b>566,875</b>	<b>562,040</b>	<b>587,952</b>	<b>621,249</b>
Compensation of employees	272,157	285,710	380,529	356,470	356,468	356,468	381,709	403,799	426,014
Goods and services	135,119	138,803	143,642	264,621	210,379	210,023	179,947	183,769	194,830
Interest and rent on land	-	-	384	-	384	384	384	384	405
<b>Transfers and subsidies to:</b>	<b>269,862</b>	<b>246,164</b>	<b>325,281</b>	<b>326,527</b>	<b>326,573</b>	<b>326,929</b>	<b>318,092</b>	<b>325,037</b>	<b>340,913</b>
Provinces and municipalities	25,785	-	600	900	1,027	1,027	1,035	1,092	1,152
Departmental agencies and accounts	178,153	179,153	242,738	245,969	245,969	245,969	236,000	241,000	253,255
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	88	116	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	65,000	65,000	73,000	73,000	73,000	73,000	74,000	75,500	78,652
Households	836	1,895	8,943	6,658	6,577	6,933	7,057	7,445	7,854
<b>Payments for capital assets</b>	<b>21,018</b>	<b>8,529</b>	<b>11,235</b>	<b>10,325</b>	<b>6,139</b>	<b>6,139</b>	<b>8,206</b>	<b>11,135</b>	<b>11,746</b>
Buildings and other fixed structures	2,152	-	-	-	-	-	-	-	-
Machinery and equipment	9,199	8,529	11,235	10,325	6,139	6,139	8,206	11,135	11,746
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	9,667	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>1,045</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>698,156</b>	<b>680,251</b>	<b>861,071</b>	<b>957,943</b>	<b>899,943</b>	<b>899,943</b>	<b>888,338</b>	<b>924,124</b>	<b>973,908</b>
<b>Less: Unauthorised expenditure</b>	<b>-</b>	<b>-</b>	<b>52,604</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,319</b>	<b>-</b>	<b>-</b>
<b>Baseline Available for Spending</b>	<b>698,156</b>	<b>680,251</b>	<b>808,467</b>	<b>957,943</b>	<b>899,943</b>	<b>899,943</b>	<b>886,019</b>	<b>924,124</b>	<b>973,908</b>

The decrease of R58.0 million between the 2011/12 Main Appropriation and 2011/12 Adjustment Estimate is due to the surrender of the Growth Funds due to delays in the finalisation of the implementation plan.

The decline in the budget for Programme 4: Tourism from R108.3 million in 2011/12 to R84.7 million in 2012/13 is due to the function shift of the Community Environment Development to Programme 3, Environmental Affairs.

The increase in the budget for payments of capital assets is to provide for the purchase new vehicles for the nature reserves. The fleet will be renewed over the 2012MTEF period.

## Infrastructure payments

**Table 6.5 : Infrastructure payments**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<b>Payments for infrastructure by category</b>									
<b>New infrastructure assets</b>	<b>495</b>	<b>-</b>	<b>1,674</b>	<b>3,607</b>	<b>3,607</b>	<b>3,607</b>	<b>3,000</b>	<b>3,102</b>	<b>3,273</b>
<b>Existing infrastructure assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Maintenance and repair	-	-	-	-	-	-	-	-	-
Upgrading and additions	-	-	-	-	-	-	-	-	-
Rehabilitation and refurbishment	-	-	-	-	-	-	-	-	-
<b>Infrastructure transfers</b>	<b>25,526</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Current	23,526	-	-	-	-	-	-	-	-
Capital	2,000	-	-	-	-	-	-	-	-
Current infrastructure	23,526	-	-	-	-	-	-	-	-
Capital infrastructure	2,495	-	1,674	3,607	3,607	3,607	3,000	3,102	3,273
<b>Total departmental infrastructure</b>	<b>26,021</b>	<b>-</b>	<b>1,674</b>	<b>3,607</b>	<b>3,607</b>	<b>3,607</b>	<b>3,000</b>	<b>3,102</b>	<b>3,273</b>

The budget for infrastructure payments has decreased from R3.6 million in 2011/12 to R3 million in 2012/13 due to reprioritisation. These funds are set aside for the construction of Market Stalls through Public Works Department. Once erected the stalls are transferred to Public Works for ownership and maintenance.

The department does not provide for maintenance.

## Transfers

### Transfers to public entities

The table below indicates transfers to public entities as listed. Details in respect of the transfers are included under Annexures 6.16 a-e

Summary of departmental transfers to public entities:-

**Table 6.3 : Summary of departmental transfers to public entities**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Limpopo Economic Development Enterprise (LIMDEV)	50,000	50,000	91,499	85,969	85,969	85,969	94,000	96,000	100,280
Trade and Investment Limpopo (TIL)	40,000	40,000	34,419	32,000	32,000	32,000	34,000	34,000	35,870
Limpopo Tourism and Parks Board	60,000	61,000	68,820	80,000	80,000	80,000	69,000	70,000	73,850
LIBSA	65,000	65,000	73,000	73,000	73,000	73,000	74,000	75,500	78,652
Limpopo Gambling Board	28,152	28,153	48,000	48,000	48,000	48,000	39,000	41,000	43,255
<b>Total departmental transfers to public entities</b>	<b>243,152</b>	<b>244,153</b>	<b>315,738</b>	<b>318,969</b>	<b>318,969</b>	<b>318,969</b>	<b>310,000</b>	<b>316,500</b>	<b>331,907</b>

Transfers to Entities decrease from R318.9 million in 2011/12 to R310 million in 2012/13 the decrease in the budget for the Limpopo Tourism and Parks Board is due to reprioritisation within the department.

The increase in the allocation to LIMDEV is to provide for SMME finance and property development. Transfers to other entities there is a provided transfers to Limpopo Business Support Agency (LIBSA) over a seven year period from 2008/09 to 2014/15. The allocation increases from R73 million in 2011/12 to R74 million in 2012/13 and grows to R78.7 million in 2014/15. LIBSA provides training to entrepreneurs.

### Transfers to Local Government

**Table 6.4 : Summary of departmental transfers to local government by category**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Category C	25,526	-	600	900	900	900	900	950	1,002
<b>Total departmental transfers to local government</b>	<b>25,526</b>	<b>-</b>	<b>600</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>950</b>	<b>1,002</b>

The transfers to Local government amount R900 000. The Vhembe, Mopani and Waterberg municipalities will receive funding for the biosphere reserves in these areas. R600 000 is set aside for the cleanest municipality competition.

## Programme description

### Programme 1: Administration

The purpose of this programme is to enhance the ability of the Department to deliver public services to communities and stakeholders through a skilled, accountable and integrated Public Service.

The programme consists of six sub-programmes namely;

- Office of the MEC
- Office of the HOD
- Strategic Operations
- Corporate Services
- Financial Management and
- Information Management.

## Strategic Objectives

- A skilled, resourced, empowered and motivated workforce
- A financially compliant and accountable Department
- Integrated, accessible, reliable and responsive Information Management systems

A summary payments and expenditure is represented in tables 6.5(a) and 6.5(b) below.

**Table 6.5(a): Summary of payments and estimates: Programme 1: Administration**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<b>Subprogramme</b>									
Office of the MEC	7,922	6,698	5,995	5,964	6,369	6,369	6,127	6,437	6,790
Office of the HOD	2,295	2,417	2,043	4,525	8,351	8,351	3,418	3,607	3,806
Financial Management	37,949	43,053	70,260	49,444	53,884	53,884	54,083	57,084	60,900
Corporate Services	171,764	168,000	199,891	212,988	204,159	208,204	217,353	230,370	243,323
<b>Total payments and estimates</b>	<b>219,930</b>	<b>220,168</b>	<b>278,189</b>	<b>272,921</b>	<b>272,763</b>	<b>276,808</b>	<b>280,982</b>	<b>297,498</b>	<b>314,819</b>
<b>Less: Unauthorised expenditure</b>	<b>-</b>	<b>-</b>	<b>27,189</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Baseline Available for Spending</b>	<b>219,930</b>	<b>220,168</b>	<b>251,000</b>	<b>272,921</b>	<b>272,763</b>	<b>276,808</b>	<b>280,982</b>	<b>297,498</b>	<b>314,819</b>

Expenditure has increased from R219.9 million in 2008/09 to R280.9 million in 2012/13.

The in-year increases during 2011/12 was to accommodate an increase in office rental costs, amalgamation fees the three parastatals (once-off) and increases in security services. The increases for rental costs and security services have been factored into the 2012/13 allocation.

**Table 6.5(b): Summary of payments and estimates by economic classification: Programme 1: Administration**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<b>Current payments</b>	<b>201,606</b>	<b>209,405</b>	<b>260,294</b>	<b>257,744</b>	<b>261,868</b>	<b>265,913</b>	<b>269,087</b>	<b>281,413</b>	<b>297,851</b>
Compensation of employees	114,382	114,590	162,078	147,048	145,036	145,036	155,658	164,206	173,239
Goods and services	87,224	94,815	98,216	110,696	116,832	120,877	113,429	117,207	124,612
Interest and rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>532</b>	<b>1,484</b>	<b>7,365</b>	<b>5,590</b>	<b>5,799</b>	<b>5,799</b>	<b>6,060</b>	<b>6,393</b>	<b>6,744</b>
Provinces and municipalities	184	-	-	-	127	127	135	142	150
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	88	116	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	260	1,368	7,365	5,590	5,672	5,672	5,925	6,251	6,594
<b>Payments for capital assets</b>	<b>17,792</b>	<b>8,234</b>	<b>10,530</b>	<b>9,587</b>	<b>5,096</b>	<b>5,096</b>	<b>5,835</b>	<b>9,692</b>	<b>10,224</b>
Buildings and other fixed structures	1,508	-	-	-	-	-	-	-	-
Machinery and equipment	6,617	8,234	10,530	9,587	5,096	5,096	5,835	9,692	10,224
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	9,667	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>1,045</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>219,930</b>	<b>220,168</b>	<b>278,189</b>	<b>272,921</b>	<b>272,763</b>	<b>276,808</b>	<b>280,982</b>	<b>297,498</b>	<b>314,819</b>
<b>Less: Unauthorised expenditure</b>	<b>-</b>	<b>-</b>	<b>27,189</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Baseline Available for Spending</b>	<b>219,930</b>	<b>220,168</b>	<b>251,000</b>	<b>272,921</b>	<b>272,763</b>	<b>276,808</b>	<b>280,982</b>	<b>297,498</b>	<b>314,819</b>

## 7.2 Service Delivery Measures

Programme/Subprogramme/Performance measures	Estimated Annual Targets		
	2012/2013	2013/2014	2014/2015
ADMINISTRATION			
Sub-program - Corporate Services			
Number of government and subsidised vehicles available	445	445	445
Number of square meters of the required office accommodation available	25 440 m	26 440 m	27 440 m
Number of labour saving services available	704	704	704
Number of publications produced	12	12	12
Number of events hosted/supported	10	10	10
Number of intranet updates completed	36	48	48
Sub-program - Financial Management			
Number of implementation awareness sessions	28	28	28
Conduct 1 x Strategic risk assessment	1	1	1

## Programme 2: Economic Development

### Programme Purpose

The purpose of this programme is to ensure the promotion of economic planning, conducting of research and implementation and monitoring of economic development programmes.

The programme consists of the following sub-programmes:

- Integrated Economic Development Services,
- Trade and Sector Development,
- Economic Planning and Research, and
- Business Regulations and Governance.

### Strategic Objectives

- Facilitate sustainable development and job creation in targeted interventions within the LEGDP
- Develop policies and facilitate economic development through sustainable SMMEs and Cooperatives in all sectors
- Facilitate the development of sectors through targeted interventions, industrial development as well as trade and investment promotion
- A regulated, equitable and socially responsible business environment ensured.

Table 6.6 (a): Summary of payments and estimates: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2012/13	2013/14	2014/15
<b>Subprogramme</b>									
Integrated Economic Development Services	127,229	129,236	182,219	180,421	178,827	178,535	188,532	193,072	201,690
Trade and Sector Development	74,798	51,476	50,336	47,197	48,293	47,534	52,643	53,540	56,485
Business Regulations and Governance	53,952	56,982	78,388	85,505	82,630	82,130	78,473	81,630	86,120
Economic Planning	12,949	7,556	6,239	99,599	43,606	42,612	16,410	16,977	17,911
<b>Total payments and estimates</b>	<b>268,928</b>	<b>245,250</b>	<b>317,182</b>	<b>412,722</b>	<b>353,356</b>	<b>350,811</b>	<b>336,058</b>	<b>345,219</b>	<b>362,206</b>
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
<b>Baseline Available for Spending</b>	<b>268,928</b>	<b>245,250</b>	<b>317,182</b>	<b>412,722</b>	<b>353,356</b>	<b>350,811</b>	<b>336,058</b>	<b>345,219</b>	<b>362,206</b>

Table 6.6 (b): Summary of payments and estimates by economic classification: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<b>Current payments</b>	<b>59,754</b>	<b>62,050</b>	<b>70,050</b>	<b>173,753</b>	<b>114,167</b>	<b>111,622</b>	<b>95,058</b>	<b>98,719</b>	<b>104,149</b>
Compensation of employees	39,485	46,485	50,350	51,917	56,087	56,087	60,613	64,237	67,772
Goods and services	20,269	15,565	19,700	121,836	58,080	55,535	34,445	34,482	36,377
Interest and rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>208,679</b>	<b>183,153</b>	<b>247,132</b>	<b>238,969</b>	<b>239,189</b>	<b>239,189</b>	<b>241,000</b>	<b>246,500</b>	<b>258,057</b>
Provinces and municipalities	25,526	-	-	-	-	-	-	-	-
Departmental agencies and accounts	118,153	118,153	173,918	165,969	165,969	165,969	167,000	171,000	179,405
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	65,000	65,000	73,000	73,000	73,000	73,000	74,000	75,500	78,652
Households	-	-	214	-	220	220	-	-	-
<b>Payments for capital assets</b>	<b>495</b>	<b>47</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	495	-	-	-	-	-	-	-	-
Machinery and equipment	-	47	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>268,928</b>	<b>245,250</b>	<b>317,182</b>	<b>412,722</b>	<b>353,356</b>	<b>350,811</b>	<b>336,058</b>	<b>345,219</b>	<b>362,206</b>
<b>Less: Unauthorised expenditure</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Baseline Available for Spending</b>	<b>268,928</b>	<b>245,250</b>	<b>317,182</b>	<b>412,722</b>	<b>353,356</b>	<b>350,811</b>	<b>336,058</b>	<b>345,219</b>	<b>362,206</b>

The allocation decrease from R412.7 million 2011/12 Main Appropriation to R336 million in 2012/13. The decrease is due to the once off allocation for the Growth Fund.

During the 2011/12 financial year the department incurred costs amounting to R25 million for legal costs with regard to the Polokwane International Conference Centre. Funding was made available as a once-off allocation during the Adjustment Estimates.

## 7.2 Service Delivery Measures

Programme/Subprogramme/Performance measures	Estimated Annual Targets		
	2011/2012	2012/2013	2013/2014
<b>ECONOMIC DEVELOPMENT</b>			
<b>Sub-program-Enterprise Development</b>			
Number SMME's & Cooperatives programs developed	10	12	12
Number of consumer interventions conducted	308	308	308
Amicable resolution of consumer complaint	290	290	290
<b>Sub-program - Trade and Sector Development</b>			
Value of Investment attracted	R 2 billion	R 2 billion	R 545 million
Number of Trade and Export Promotion Programmes facilitated	62	62	50
Number of jobs created in the BPO & O sector	6,000	8,000	9,000
Number of students trained in TDM	25	25	25
Number of modules developed	5	5	5
<b>Sub-program-Business Regulation &amp; Governance</b>			
Number of Liquor applications received and finalised	600	500	400
Number of people reached through liquor awareness compains	2,760	2,760	2,760
Number of compliance inspections conducted	5,500	5,500	5,500
Number of business registered	1,500	10,000	10,000

## Programme 3: Environmental Affairs

### Programme Purpose

The purpose of this programme is to ensure the development, promotion, management and regulation of environmental activities in the Province.

The programme is currently comprised of three sub- programmes namely:

- Environmental Trade and Protection;
- Biodiversity and Natural Resource Management and
- Environmental Empowerment Services with a Senior General Manager heading the programme with two General Managers and nine Senior Managers

### Strategic Objectives

- Manage impacts of developments on the environment
- Enforce compliance with environmental legislation
- Regulate the use of natural resources.
- Sound management of air quality and waste
- Provide scientific support services on biodiversity management.
- Establish and monitor a representative protected areas network
- Effective Management of state owned nature reserves
- Provide environmental research and planning services.
- Provide environmental empowerment services

Table 6.7 (a): Summary of payments and estimates: Programme 3: Environmental Affairs

Outcome				Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Subprogramme									
Enviromental Trade and Protection	54,727	53,001	74,089	58,535	48,565	48,342	53,778	55,202	58,238
Biodiversity and Natural Resource Management	72,707	73,576	94,300	105,435	112,438	112,794	115,792	121,683	128,375
Environment Empowerment Services	-	-	-	-	-	-	17,550	18,538	19,557
<b>Total payments and estimates</b>	<b>127,434</b>	<b>126,577</b>	<b>168,389</b>	<b>163,970</b>	<b>161,003</b>	<b>161,136</b>	<b>187,120</b>	<b>195,423</b>	<b>206,170</b>
Less: Unauthorised expenditure	-	-	25,415	-	-	-	2,319	-	-
<b>Baseline Available for Spending</b>	<b>127,434</b>	<b>126,577</b>	<b>142,974</b>	<b>163,970</b>	<b>161,003</b>	<b>161,136</b>	<b>184,801</b>	<b>195,423</b>	<b>206,170</b>

Table 6.7 (b): Summary of payments and estimates by economic classification: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<b>Current payments</b>	<b>124,072</b>	<b>125,802</b>	<b>166,666</b>	<b>162,164</b>	<b>159,275</b>	<b>159,052</b>	<b>182,717</b>	<b>191,836</b>	<b>202,386</b>
Compensation of employees	103,369	106,718	147,065	136,854	131,252	131,252	154,247	163,495	172,489
Goods and services	20,703	19,084	19,217	25,310	27,639	27,416	28,086	27,957	29,492
Interest and rent on land	-	-	384	-	384	384	384	384	405
<b>Transfers and subsidies to:</b>	<b>631</b>	<b>527</b>	<b>1,018</b>	<b>1,068</b>	<b>685</b>	<b>1,041</b>	<b>2,032</b>	<b>2,144</b>	<b>2,262</b>
Provinces and municipalities	75	-	-	-	-	-	900	950	1,002
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	556	527	1,018	1,068	685	1,041	1,132	1,194	1,260
<b>Payments for capital assets</b>	<b>2,731</b>	<b>248</b>	<b>705</b>	<b>738</b>	<b>1,043</b>	<b>1,043</b>	<b>2,371</b>	<b>1,443</b>	<b>1,522</b>
Buildings and other fixed structures	149	-	-	-	-	-	-	-	-
Machinery and equipment	2,582	248	705	738	1,043	1,043	2,371	1,443	1,522
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>									
<b>Total economic classification</b>	<b>127,434</b>	<b>126,577</b>	<b>168,389</b>	<b>163,970</b>	<b>161,003</b>	<b>161,136</b>	<b>187,120</b>	<b>195,423</b>	<b>206,170</b>
<b>Total payments and estimates</b>	<b>127,434</b>	<b>126,577</b>	<b>168,389</b>	<b>163,970</b>	<b>161,003</b>	<b>161,136</b>	<b>187,120</b>	<b>195,423</b>	<b>206,170</b>
<b>Less: Unauthorised expenditure</b>	<b>-</b>	<b>-</b>	<b>25,415</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,319</b>	<b>-</b>	<b>-</b>
<b>Baseline Available for Spending</b>	<b>127,434</b>	<b>126,577</b>	<b>142,974</b>	<b>163,970</b>	<b>161,003</b>	<b>161,136</b>	<b>184,801</b>	<b>195,423</b>	<b>206,170</b>

The allocation for Programmes increases from R163.9 million 2011/12 Main Appropriation to R184.8 million in 2012/13. The increase of 11 per cent is due to the function shift from Programme 4 (Environment Empowerment Services formally known as Community Environment Development).

The allocation of R300 000 in 2012/13 as transfers to municipalities is to provide for the biosphere reserves.

During the 2012/13 financial year the department will develop environmental development plans for mining municipal and water use.

7.2 Service Delivery Measures			
Programme/Subprogramme/Performance measures	Estimated Annual Targets		
	2011/2012	2012/2013	2013/2014
<b>ENVIRONMENTAL AFFAIRS</b>			
Number of enforcement actions undertaken for non compliance with legislation on Air Quality Management	12	12	14
Number of enforcement actions undertaken for non compliance with legislation on Waste Management	12	12	15
Number of enforcement actions undertaken for non compliance with legislation on Noise Pollution	0	1	1
Number of enforcement actions undertaken for non compliance with legislation on Impact Management	30	30	35
Number of enforcement actions undertaken for non compliance with legislation on Biodiversity/Conservation management legislation	420	430	450
Number of known unauthorised development acted on with enforcement action	30	40	40
Number of air quality management & pollution prevention investigations and audit	240	240	240
Number of licensed landfill sites monitored for compliance	30	30	30
How many biodiversity permits of all types were issued	17,200	17,400	17,500
% of planned ICT infrastructure requests serviced	1	1	1
Number of Environmental Impact Assessment (EIA) applications received	300	300	280
Number EIA applications finalised within legislated time frames	200	200	180
Number of environmental authorisations issued	210	210	190
Number of total EIA applications finalised	210	210	190
Number of Environmental Management Frameworks (EMFs) or similar documents developed per province	1	1	1
Number of appeals received	10	10	8
Number of appeals finalised	7	7	5

## Programme 4: Tourism

The purpose of this programme is to ensure development, promotion and regulation of tourism in the province that will contribute to a sustainable tourism sector.

The programme is comprised of five sub-programmes namely:

- Tourism policy and knowledge management
- Tourism regulation and compliance
- Tourism destination and product development
- Tourism transformation and empowerment.

## Strategic Objectives

- To develop and manage tourist destinations and products
- To increase tourist arrivals and domestic travel to Limpopo
- To promote transformation in the provincial tourism industry
- To regulate tourist guides, amenities and services.

**Table 6.8 (a): Summary of payments and estimates: Programme 4: Tourism**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<b>Subprogramme</b>									
Tourism	81,864	88,256	97,311	108,330	112,821	111,188	84,177	85,984	90,713
Economic Development									
<b>Total payments and estimates</b>	<b>81,864</b>	<b>88,256</b>	<b>97,311</b>	<b>108,330</b>	<b>112,821</b>	<b>111,188</b>	<b>84,177</b>	<b>85,984</b>	<b>90,713</b>
<b>Less: Unauthorised expenditure</b>	-	-	-	-	-	-	-	-	-
<b>Baseline Available for Spending</b>	<b>81,864</b>	<b>88,256</b>	<b>97,311</b>	<b>108,330</b>	<b>112,821</b>	<b>111,188</b>	<b>84,177</b>	<b>85,984</b>	<b>90,713</b>

**Table 6.8 (b): Summary of payments and estimates by economic classification: Programme 4: Tourism**

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<b>Current payments</b>	<b>21,844</b>	<b>27,256</b>	<b>27,545</b>	<b>27,430</b>	<b>31,921</b>	<b>30,288</b>	<b>15,177</b>	<b>15,984</b>	<b>16,863</b>
Compensation of employees	14,921	17,917	21,036	20,651	24,093	24,093	11,190	11,861	12,514
Goods and services	6,923	9,339	6,509	6,779	7,828	6,195	3,987	4,123	4,349
Interest and rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>60,020</b>	<b>61,000</b>	<b>69,766</b>	<b>80,900</b>	<b>80,900</b>	<b>80,900</b>	<b>69,000</b>	<b>70,000</b>	<b>73,850</b>
Provinces and municipalities	-	-	600	900	900	900	-	-	-
Departmental agencies and accounts	60,000	61,000	68,820	80,000	80,000	80,000	69,000	70,000	73,850
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	20	-	346	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>81,864</b>	<b>88,256</b>	<b>97,311</b>	<b>108,330</b>	<b>112,821</b>	<b>111,188</b>	<b>84,177</b>	<b>85,984</b>	<b>90,713</b>
<b>Less: Unauthorised expenditure</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Baseline Available for Spending</b>	<b>81,864</b>	<b>88,256</b>	<b>97,311</b>	<b>108,330</b>	<b>112,821</b>	<b>111,188</b>	<b>84,177</b>	<b>85,984</b>	<b>90,713</b>

The decrease in the budget from R108.3 million in 2011/12 Main Appropriation to R84.1 million in 2012/13 is due to the function shift (Community Environment Development unit) to programme 3: Environmental Affairs, within this programme 23 product destinations will be developed in the province and foreign tourist arrivals will be increased by 7.0 per cent.



## 7.2 Service Delivery Measures

Programme/Subprogramme/Performance measures	Estimated Annual Targets		
	2011/2012	2012/2013	2013/2014
<b>TOURISM</b>			
Number of International and Domestic tourist arrivals	Domestic : 4.7 mil International : 805 040	Domestic : 4.8 mil International : 816 818	Domestic : 4.9 mil International : 839 740
Number of municipalities capacitated on the implementation of the environment IDP toolkit	8 municipalities	10 municipalities	12 municipalities
Number of municipalities participating in the Green Municipality competition	25 municipalities	25 municipalities	25 municipalities
Number of schools participating in environment awareness & competition	400 schools	410 schools	420 schools
Number of biosphere reserves management plans	1	1	1
Number of clean up campaigns conducted	5	5	5

## Other programme information

## Personnel numbers and costs

Table 6.10 (a) and Table 6.10(b) Personnel numbers and costs: Economic Development, Environment and Tourism

Table 6.10(a): Personnel numbers and costs<sup>1</sup>: Economic Development, Environment and Tourism

Personnel numbers	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
Programme 1: Administration	592	615	673	759	835	940	1,045
Programme 2: Economic Development	149	155	144	139	156	173	190
Programme 3: Environmental Affairs	754	776	662	685	839	1,083	1,327
Programme 4: Tourism	58	67	67	70	29	53	77
<b>Total personnel numbers: (name of department)</b>	<b>1,553</b>	<b>1,613</b>	<b>1,546</b>	<b>1,653</b>	<b>1,859</b>	<b>2,249</b>	<b>2,639</b>
Total personnel cost (R thousand)	272,157	285,710	380,529	356,470	381,709	403,799	426,014
Unit cost (R thousand)	175	177	246	216	205	180	161

Table 6.10(b): Summary of departmental personnel numbers and costs

Outcome				Main	Adjusted	Revised estimate	Medium-term		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<b>Total for department</b>									
Personnel numbers(head count)	1,553	1,613	1,546	1,653	1,653	1,653	1,859	2,249	2,639
Personnel costs(R'000)	272,157	285,710	380,529	356,470	356,468	356,468	381,709	403,799	426,014
<b>Human resources component</b>									
Personnel numbers	186	186	163	212	212	212	233	285	337
Personnel costs	16,135	15,498	19,952	22,714	20,713	20,713	24,031	25,473	26,874
Head count as % of total for department	11.98%	11.53%	10.54%	12.83%	12.83%	12.83%	12.53%	12.67%	12.77%
Personnel cost % of total for department	5.93%	5.42%	5.24%	6.37%	5.81%	5.81%	6.30%	6.31%	6.31%
<b>Finance component</b>									
Personnel numbers (head count)	146	146	136	168	168	168	183	196	210
Personnel cost (R'000)	28,015	31,523	59,667	33,377	38,642	38,642	40,883	43,336	45,720
Head count as % of total for department	9.40%	9.05%	8.80%	10.16%	10.16%	10.16%	9.84%	8.71%	7.96%
Personnel cost as % of total for department	10.29%	11.03%	15.68%	9.36%	10.84%	10.84%	10.71%	10.73%	10.73%
<b>Full time workers</b>									
Personnel numbers (head count)	1,407	1,458	1,426	1,486	1,486	1,486	1,681	2,029	2,377
Personnel cost (R'000)	269,078	282,631	378,929	353,970	353,968	353,968	378,709	400,299	422,414
Head count as % of total for departments	90.60%	90.39%	92.24%	89.90%	89.90%	89.90%	90.42%	90.22%	90.07%
Personnel cost as % of total for department	98.87%	98.92%	99.58%	99.30%	99.30%	99.30%	99.21%	99.13%	99.15%
<b>Part-time workers</b>									
Personnel numbers (head count)	-	-	-	-	-	-	-	-	-
Personnel numbers (R'000)	-	-	-	-	-	-	-	-	-
Head count as % of total for departments	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Personnel cost as % of total for departments	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Contract workers</b>									
Personnel numbers (head count)	146	155	120	167	167	167	178	220	262
Personnel cost (R'000)	3,079	3,079	1,600	2,500	2,500	2,500	3,000	3,500	3,600
Head count as % of total for departments	9.40%	9.61%	7.76%	10.10%	10.10%	10.10%	9.58%	9.78%	9.93%
Personnel count as % of total for departments	1.13%	1.08%	0.42%	0.70%	0.70%	0.70%	0.79%	0.87%	0.85%

## Training

### Payment for training

Table 6.11(a): Expenditure on training: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Programme 1: Administration <sup>1</sup>	2,884	5,769	10,104	9,525	7,750	9,525	8,665	9,131	9,590
of which									
Subsistence and travel	399	448	595	655	655	655	721	793	793
Payments on tuition	2,485	5,321	9,509	8,870	7,095	8,870	7,944	8,338	8,797
Total expenditure on training	2,884	5,769	10,104	9,525	7,750	9,525	8,665	9,131	9,590

### Information on training

Table 6.11(b): Information on training: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Number of staff	1,553	1,613	1,546	1,653	1,653	1,653	1,859	2,249	2,639
Number of personnel trained	679	1,399	1,263	1,195	1,195	1,195	1,240	1,250	1,313
of which									
Male	400	859	513	495	495	495	540	550	578
Female	279	540	750	700	700	700	700	700	735
Number of training opportunities	823	1,399	1,263	1,195	1,195	1,195	1,195	1,250	1,314
of which									
Tertiary	296	413	764	750	750	750	750	750	788
Workshops	108	167	120	53	53	53	120	130	137
Seminars	6	52	25	12	12	12	10	30	32
Other	413	767	354	380	380	380	315	340	357
Number of bursaries offered	169	100	100	114	114	114	125	150	158
Number of interns appointed	146	148	158	176	176	176	193	212	223
Number of learnerships appointed	75	100	100	110	110	110	121	133	141
Number of days spent on training	630	905	950	998	998	998	1,098	1,098	1,153

### Reconciliation of structural changes

Table 6.16 : Reconciliation of structural changes : Economic Development, Environment and Tourism

Programmes for 2011/12			Programmes for 2012/13		
	Programme	Sub-programme		Programme	Sub-programme
Programme 1 : Administration	1	Office of the MEC Office of the HOD Financial Management Corporate Services		1	Office of the MEC Office of the HOD Financial Management Corporate Services
Programme 2 : Economic Development	2	Integrated Economic Development Services Trade and Industry Development Business Regulation & Governance Economic Planning	Programme 2 : Economic Development	2	Integrated Economic Development Services Trade and Sector Development Business Regulation & Governance Economic Planning
Programme 3 : Environmental Affairs	3	Environmental Trade and Protection Bio-Diversity and Natural Resource Management	Programme 3 : Environmental Affairs	3	Environmental Trade and Protection Bio-Diversity and Natural Resource Management Environmental Empowerment Services
Programme 4 : Tourism	4	Tourism Community Environment Development	Programme 4 : Tourism	4	Tourism

# **Annexure to vote 06:Economic development,Environment and Tourism**

Table 6.12: Specification of receipts: Economic Development, Environmental Affairs and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<b>Tax receipts</b>	<b>27,014</b>	<b>29,497</b>	<b>32,294</b>	<b>32,997</b>	<b>32,997</b>	<b>33,215</b>	<b>35,202</b>	<b>37,540</b>	<b>39,417</b>
Casino taxes	17,947	19,787	20,930	22,442	22,442	22,475	23,657	24,926	26,172
Horse racing taxes	6,667	7,100	8,660	7,705	7,705	7,740	8,467	9,290	9,755
Horse racing taxes	2,400	2,610	2,704	2,850	2,850	3,000	3,078	3,324	3,490
Liquor Licences	-	-	-	-	-	-	-	-	-
<b>Non-tax receipts</b>	<b>13,509</b>	<b>8,405</b>	<b>8,435</b>	<b>5,721</b>	<b>5,721</b>	<b>5,503</b>	<b>6,076</b>	<b>6,497</b>	<b>6,822</b>
Sale of goods and services other than capital assets	11,633	6,450	6,268	4,650	4,650	4,981	4,975	5,316	5,582
Sales of goods and services produced by department	11,633	6,450	6,268	4,650	4,650	4,981	4,975	5,316	5,582
Sales by market establishments	-	-	-	-	-	-	-	-	-
Administrative fees	10,785	5,004	5,380	3,914	3,914	3,634	4,188	4,480	4,704
Other sales	848	1,446	888	736	736	1,347	787	836	878
Of which									
Commission on insurance	285	312	336	324	324	324	354	374	393
Parking Fees	-	-	70	88	88	88	94	101	106
Game	200	52	56	51	51	51	57	60	63
Tender Documents	-	-	127	133	133	133	140	147	164
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	1,875	1,954	2,166	1,070	1,070	520	1,100	1,180	1,239
Interest, dividends and rent on land	1	1	1	1	1	2	1	1	1
Interest	-	-	-	-	-	-	-	-	-
Dividends	1	1	1	1	1	2	1	1	1
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers received from:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Other governmental units	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments	-	-	-	-	-	-	-	-	-
International organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Households and non-profit institutions	-	-	-	-	-	-	-	-	-
<b>Sales of capital assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Other capital assets	-	-	-	-	-	-	-	-	-
<b>Financial transactions</b>	<b>792</b>	<b>625</b>	<b>934</b>	<b>681</b>	<b>681</b>	<b>681</b>	<b>729</b>	<b>780</b>	<b>819</b>
<b>Total departmental receipts</b>	<b>41,315</b>	<b>38,527</b>	<b>41,663</b>	<b>39,399</b>	<b>39,399</b>	<b>39,399</b>	<b>42,007</b>	<b>44,817</b>	<b>47,058</b>

Table 6.13(a): Payments and estimates by economic classification: Economic Development, Environmental Affairs and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2012/13	2013/14	2014/15
<b>Current payments</b>	<b>407,276</b>	<b>424,513</b>	<b>524,555</b>	<b>621,091</b>	<b>567,231</b>	<b>566,875</b>	<b>562,040</b>	<b>587,952</b>	<b>621,249</b>
Compensation of employees	272,157	285,710	380,529	356,470	356,468	356,468	381,709	403,799	426,014
Salaries and wages	239,771	250,086	339,770	313,831	312,907	312,907	336,819	356,225	375,818
Social contributions	32,386	35,624	40,759	42,639	43,561	43,561	44,890	47,574	50,196
Goods and services	135,119	138,803	143,642	264,621	210,379	210,023	179,947	183,769	194,830
of which									
Communication	15,164	14,407	13,792	14,108	16,548	16,628	16,654	17,414	18,372
Consultants and professional service	19,418	17,107	8,266	115,956	20,555	20,475	110,048	25,450	26,849
Inventory: Stationery and printing	18,029	16,113	19,607	21,353	27,733	27,733	22,236	22,723	23,973
Transport provided: Departmental activity	23,526	30,001	32,263	39,880	31,382	31,382	39,852	44,039	46,457
Interest and rent on land	-	-	384	-	384	384	384	384	405
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	384	-	384	384	384	384	405
<b>Transfers and subsidies to<sup>1</sup>:</b>	<b>269,862</b>	<b>246,164</b>	<b>325,281</b>	<b>326,527</b>	<b>326,573</b>	<b>326,929</b>	<b>318,092</b>	<b>325,037</b>	<b>340,913</b>
Provinces and municipalities	25,785	-	600	900	1,027	1,027	1,035	1,092	1,152
Provinces <sup>2</sup>	75	-	-	-	127	127	135	142	150
Provincial Revenue Funds	-	-	-	-	127	127	135	142	150
Provincial agencies and funds	75	-	-	-	-	-	-	-	-
Municipalities <sup>3</sup>	25,710	-	600	900	900	900	900	950	1,002
Municipalities	25,710	-	600	900	900	900	900	950	1,002
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	178,153	179,153	242,738	245,969	245,969	245,969	236,000	241,000	253,255
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers <sup>4</sup>	178,153	179,153	242,738	245,969	245,969	245,969	236,000	241,000	253,255
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises <sup>5</sup>	88	116	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	88	116	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	88	116	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	65,000	65,000	73,000	73,000	73,000	73,000	74,000	75,500	78,652
Households	836	1,895	8,943	6,658	6,577	6,933	7,057	7,445	7,854
Social benefits	836	1,895	2,290	1,088	1,396	1,752	1,153	1,216	1,283
Other transfers to households	-	-	6,653	5,570	5,181	5,181	5,904	6,229	6,571
<b>Payments for capital assets</b>	<b>21,018</b>	<b>8,529</b>	<b>11,235</b>	<b>10,325</b>	<b>6,139</b>	<b>6,139</b>	<b>8,206</b>	<b>11,135</b>	<b>11,746</b>
Buildings and other fixed structures	2,152	-	-	-	-	-	-	-	-
Buildings	2,152	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	9,199	8,529	11,235	10,325	6,139	6,139	8,206	11,135	11,746
Transport equipment	1,406	908	4,038	1,039	1,050	1,050	3,011	1,162	1,225
Other machinery and equipment	7,793	7,621	7,197	9,286	5,089	5,089	5,195	9,973	10,521
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	9,667	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	-	1,045	-	-	-	-	-	-	-
<b>Total economic classification: Programme (number and name)</b>	<b>698,156</b>	<b>680,251</b>	<b>861,071</b>	<b>957,943</b>	<b>899,943</b>	<b>899,943</b>	<b>888,338</b>	<b>924,124</b>	<b>973,908</b>
<b>Less: Unauthorised expenditure</b>	<b>-</b>	<b>-</b>	<b>52,604</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,319</b>	<b>-</b>	<b>-</b>
<b>Baseline available for spending</b>	<b>698,156</b>	<b>680,251</b>	<b>808,467</b>	<b>957,943</b>	<b>899,943</b>	<b>899,943</b>	<b>886,019</b>	<b>924,124</b>	<b>973,908</b>

Table 6.13(b): Payments and estimates by economic classification: Programme 1 Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12	2011/12	2011/12	2012/13	2013/14	2014/15
Current payments	201,606	209,405	260,294	257,744	261,868	265,913	269,087	281,413	297,851
Compensation of employees	114,382	114,590	162,078	147,048	145,036	145,036	155,658	164,206	173,239
Salaries and wages	100,147	99,734	145,114	128,445	126,371	126,371	135,745	143,102	150,973
Social contributions	14,235	14,856	16,964	18,603	18,665	18,665	19,913	21,104	22,266
Goods and services	87,224	94,815	98,216	110,696	116,832	120,877	113,429	117,207	124,612
of which									
Advertising	3,939	2,691	2,094	2,036	3,152	3,152	1,916	1,892	1,996
Catering :Department activities	413	575	845	1,504	1,370	1,370	904	936	988
Cons/Prof.Business&Advisory Serv	1,210	30	299	4,064	6,222	6,222	414	429	452
Travel & Subsistence	11,957	10,801	10,964	17,090	13,600	13,600	12,209	12,648	13,342
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to <sup>1</sup> :	532	1,484	7,365	5,590	5,799	5,799	6,060	6,393	6,744
Provinces and municipalities	184	-	-	-	127	127	135	142	150
Provinces <sup>2</sup>	-	-	-	-	127	127	135	142	150
Provincial Revenue Funds	-	-	-	-	127	127	135	142	150
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities <sup>3</sup>	184	-	-	-	-	-	-	-	-
Municipalities	184	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers <sup>4</sup>	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises <sup>5</sup>	88	116	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	88	116	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	88	116	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	260	1,368	7,365	5,590	5,672	5,672	5,925	6,251	6,594
Social benefits	260	1,368	712	20	491	491	21	22	23
Other transfers to households	-	-	6,653	5,570	5,181	5,181	5,904	6,229	6,571
Payments for capital assets	17,792	8,234	10,530	9,587	5,096	5,096	5,835	9,692	10,224
Buildings and other fixed structures	1,508	-	-	-	-	-	-	-	-
Buildings	1,508	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	6,617	8,234	10,530	9,587	5,096	5,096	5,835	9,692	10,224
Transport equipment	1,406	875	4,038	1,039	1,050	1,050	3,011	1,162	1,225
Other machinery and equipment	5,211	7,359	6,492	8,548	4,046	4,046	2,824	8,530	8,999
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	9,667	-	-	-	-	-	-	-	-
Payments for financial assets	-	1,045	-	-	-	-	-	-	-
Total economic classification	219,930	220,168	278,189	272,921	272,763	276,808	280,982	297,498	314,819
Less: Unauthorised expenditure			27,189						
Baseline available for spending	219,930	220,168	251,000	272,921	272,763	276,808	280,982	297,498	314,819

Table 6.13(c): Payments and estimates by economic classification: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<b>Current payments</b>	<b>59,754</b>	<b>62,050</b>	<b>70,050</b>	<b>173,753</b>	<b>114,167</b>	<b>111,622</b>	<b>95,058</b>	<b>98,719</b>	<b>104,149</b>
Compensation of employees	39,485	46,485	50,350	51,917	56,087	56,087	60,613	64,237	67,772
Salaries and wages	35,928	41,984	45,335	47,236	50,871	50,871	55,087	58,382	61,593
Social contributions	3,557	4,501	5,015	4,681	5,216	5,216	5,526	5,855	6,179
Goods and services	20,269	15,565	19,700	121,836	58,080	55,535	34,445	34,482	36,377
of which									
Advertising	606	1,654	429	1,233	612	612	1,923	2,011	2,120
Catering :Department activities	902	804	939	942	904	904	1,348	1,394	1,471
Cons/Prof.Business&Advisory Serv	8,261	2,078	7,186	96,204	39,124	36,870	12,602	12,839	13,545
Travel & Subsistence	7,211	7,968	8,059	10,379	9,388	9,096	9,339	9,656	10,187
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to<sup>1</sup>:</b>	<b>208,679</b>	<b>183,153</b>	<b>247,132</b>	<b>238,969</b>	<b>239,189</b>	<b>239,189</b>	<b>241,000</b>	<b>246,500</b>	<b>258,057</b>
Provinces and municipalities	25,526	-	-	-	-	-	-	-	-
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities <sup>3</sup>	25,526	-	-	-	-	-	-	-	-
Municipalities	25,526	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	118,153	118,153	173,918	165,969	165,969	165,969	167,000	171,000	179,405
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers <sup>4</sup>	118,153	118,153	173,918	165,969	165,969	165,969	167,000	171,000	179,405
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises <sup>5</sup>	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	65,000	65,000	73,000	73,000	73,000	73,000	74,000	75,500	78,652
Households	-	-	214	-	220	220	-	-	-
Social benefits	-	-	214	-	220	220	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>495</b>	<b>47</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	495	-	-	-	-	-	-	-	-
Buildings	495	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	47	-	-	-	-	-	-	-
Transport equipment	-	33	-	-	-	-	-	-	-
Other machinery and equipment	-	14	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification: Programme (number and name)</b>	<b>268,928</b>	<b>245,250</b>	<b>317,182</b>	<b>412,722</b>	<b>353,356</b>	<b>350,811</b>	<b>336,058</b>	<b>345,219</b>	<b>362,206</b>
<b>Less: Unauthorised expenditure</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Baseline available for spending</b>	<b>268,928</b>	<b>245,250</b>	<b>317,182</b>	<b>412,722</b>	<b>353,356</b>	<b>350,811</b>	<b>336,058</b>	<b>345,219</b>	<b>362,206</b>

Table 6.13(d): Payments and estimates by economic classification: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<b>Current payments</b>	<b>124,072</b>	<b>125,802</b>	<b>166,666</b>	<b>162,164</b>	<b>159,275</b>	<b>159,052</b>	<b>182,717</b>	<b>191,836</b>	<b>202,386</b>
Compensation of employees	103,369	106,718	147,065	136,854	131,252	131,252	154,247	163,495	172,489
Salaries and wages	90,506	92,650	130,893	119,819	114,193	114,193	136,146	144,311	152,248
Social contributions	12,863	14,068	16,172	17,035	17,059	17,059	18,101	19,184	20,241
Goods and services	20,703	19,084	19,217	25,310	27,639	27,416	28,086	27,957	29,492
of which									
Advertising	101	-	29	181	10	10	375	388	409
Catering :Department activities	105	78	68	27	109	109	740	714	754
Cons/Prof.Business&Advisory Serv	6,751	6,131	4,915	5,837	4,688	4,465	5,441	5,626	5,936
Travel & Subsistence	9,430	9,485	8,647	9,131	8,149	8,149	11,862	12,303	12,979
Interest and rent on land	-	-	384	-	384	384	384	384	405
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	384	-	384	384	384	384	405
<b>Transfers and subsidies to<sup>1</sup>:</b>	<b>631</b>	<b>527</b>	<b>1,018</b>	<b>1,068</b>	<b>685</b>	<b>1,041</b>	<b>2,032</b>	<b>2,144</b>	<b>2,262</b>
Provinces and municipalities	75	-	-	-	-	-	900	950	1,002
Provinces <sup>2</sup>	75	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	75	-	-	-	-	-	-	-	-
Municipalities <sup>3</sup>	-	-	-	-	-	-	900	950	1,002
Municipalities	-	-	-	-	-	-	900	950	1,002
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers <sup>4</sup>	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises <sup>5</sup>	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	556	527	1,018	1,068	685	1,041	1,132	1,194	1,260
Social benefits	556	527	1,018	1,068	685	1,041	1,132	1,194	1,260
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>2,731</b>	<b>248</b>	<b>705</b>	<b>738</b>	<b>1,043</b>	<b>1,043</b>	<b>2,371</b>	<b>1,443</b>	<b>1,522</b>
Buildings and other fixed structures	149	-	-	-	-	-	-	-	-
Buildings	149	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	2,582	248	705	738	1,043	1,043	2,371	1,443	1,522
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	2,582	248	705	738	1,043	1,043	2,371	1,443	1,522
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>127,434</b>	<b>126,577</b>	<b>168,389</b>	<b>163,970</b>	<b>161,003</b>	<b>161,136</b>	<b>187,120</b>	<b>195,423</b>	<b>206,170</b>
<b>Less: Unauthorised expenditure</b>			<b>25,415</b>				<b>2,319</b>		
<b>Baseline available for spending</b>	<b>127,434</b>	<b>126,577</b>	<b>142,974</b>	<b>163,970</b>	<b>161,003</b>	<b>161,136</b>	<b>184,801</b>	<b>195,423</b>	<b>206,170</b>



Table 6.13(e): Payments and estimates by economic classification: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11				2012/13	2013/14	2014/15
<b>Current payments</b>	<b>21,844</b>	<b>27,256</b>	<b>27,545</b>	<b>27,430</b>	<b>31,921</b>	<b>30,288</b>	<b>15,177</b>	<b>15,984</b>	<b>16,863</b>
Compensation of employees	14,921	17,917	21,036	20,651	24,093	24,093	11,190	11,861	12,514
Salaries and wages	13,190	15,718	18,428	18,331	21,472	21,472	9,840	10,430	11,004
Social contributions	1,731	2,199	2,608	2,320	2,621	2,621	1,350	1,431	1,510
Goods and services	6,923	9,339	6,509	6,779	7,828	6,195	3,987	4,123	4,349
of which									
Travel and subsistence	3,081	4,290	2,776	3,398	2,950	2,950	1,667	1,724	1,818
Catering: Departmental activities	571	620	750	670	852	852	124	128	135
Consultants and professional service	906	27	403	1,000	450	429	1,135	1,174	1,238
Contractors	26	286	229	151	546	434	100	103	109
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to<sup>1</sup>:</b>	<b>60,020</b>	<b>61,000</b>	<b>69,766</b>	<b>80,900</b>	<b>80,900</b>	<b>80,900</b>	<b>69,000</b>	<b>70,000</b>	<b>73,850</b>
Provinces and municipalities	-	-	600	900	900	900	-	-	-
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities <sup>3</sup>	-	-	600	900	900	900	-	-	-
Municipalities	-	-	600	900	900	900	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	60,000	61,000	68,820	80,000	80,000	80,000	69,000	70,000	73,850
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers <sup>4</sup>	60,000	61,000	68,820	80,000	80,000	80,000	69,000	70,000	73,850
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises <sup>5</sup>	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	20	-	346	-	-	-	-	-	-
Social benefits	20	-	346	-	-	-	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>81,864</b>	<b>88,256</b>	<b>97,311</b>	<b>108,330</b>	<b>112,821</b>	<b>111,188</b>	<b>84,177</b>	<b>85,984</b>	<b>90,713</b>
<b>Less: Unauthorised expenditure</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Baseline available for spending</b>	<b>81,864</b>	<b>88,256</b>	<b>97,311</b>	<b>108,330</b>	<b>112,821</b>	<b>111,188</b>	<b>84,177</b>	<b>85,984</b>	<b>90,713</b>

Table 6.15(a): Payments and estimates by economic classification: "Goods and services level 4 items"

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
<b>Current payments</b>									
.....									
<b>Goods and services</b>									
of which									
Administrative fees	2,446	62	643	184	163	163	156	160	170
Advertising	3,939	2,691	2,094	2,036	3,152	3,152	1,916	1,892	1,996
Assets <R5000	1,751	2,974	3,212	1,326	2,200	2,200	2,022	2,091	2,206
Audit cost: External	75	44	-	4,427	4,427	4,427	4,732	4,992	5,266
Bursaries (employees)	6,684	6,074	1,360	658	398	398	753	779	1,201
Catering: Departmental activities	413	575	845	1,504	1,370	1,370	904	936	988
Communication	14,407	13,789	12,532	16,598	13,332	13,332	12,853	13,290	14,697
Computer services	2,198	4,447	2,181	9,483	9,913	8,411	9,311	9,754	10,290
Cons/prof: business & advisory services	1,210	30	299	4,064	6,222	6,222	414	429	452
Cons/prof: Infrastructure & planning	-	-	-	-	-	-	-	-	-
Cons/prof: Laboratory services	-	-	-	-	-	-	-	-	-
Cons/prof: Legal cost	-	-	10	37	27	27	28	29	31
Contractors	592	2,736	2,126	2,280	1,518	1,518	986	1,019	1,076
Agency & support/outsourced services	6,727	4,905	5,868	5,408	6,819	6,819	9,098	9,407	9,925
Entertainment	159	61	75	191	47	47	30	31	33
Fleet Services	7,047	8,631	9,399	5,715	10,640	10,640	8,993	9,059	9,454
Housing	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	147	171	176	173	50	50	142	147	155
Inventory: Fuel, oil and gas	5	21	66	220	170	170	50	52	55
Inventory: Learn & teacher support material	-	-	-	-	-	-	6	6	7
Inventory: Materials & supplies	157	347	227	256	189	189	171	177	186
Inventory: Medical supplies	81	114	285	543	473	473	465	481	507
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Military stores	-	14	-	-	-	-	-	-	-
Inventory: Other consumables	404	451	633	505	851	851	535	553	583
Inventory: Stationery and printing	2,659	3,946	3,966	2,946	3,608	3,608	3,276	3,386	3,574
Lease payments (Incl. operating leases, excl. finance	16,111	19,607	27,072	22,236	23,594	29,141	30,840	31,889	33,648
Rental & hiring	-	-	-	-	-	-	-	-	-
Property payments	3,972	4,739	6,765	7,537	6,437	6,437	7,830	8,096	8,542
Transport provided dept activity	14	14	-	-	-	-	300	310	327
Travel and subsistence	11,957	10,801	10,964	17,090	13,600	13,600	12,209	12,648	13,342
Training & staff development	15	5,151	2,630	1,598	1,598	1,598	1,634	1,690	1,782
Operating payments	2,722	965	3,598	2,560	4,240	4,240	2,626	2,715	2,865
Venues and facilities	1,332	1,455	1,190	1,121	1,794	1,794	1,149	1,189	1,254
<b>Administration</b>	<b>87,224</b>	<b>94,815</b>	<b>98,216</b>	<b>110,696</b>	<b>116,832</b>	<b>120,877</b>	<b>113,429</b>	<b>117,207</b>	<b>124,612</b>

Table 6.15(b): Payments and estimates by economic classification: "Goods and services level 4 items"

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Goods and services									
of which									
Administrative fees	7	-	-	52	-	1	-	-	-
Advertising	606	1,654	429	1,233	612	612	1,923	2,011	2,120
Assets <R5000	125	16	-	5,000	390	390	1,729	822	867
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries (employees)	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	902	804	939	942	904	904	1,348	1,394	1,471
Communication	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Cons/prof.business & advisory services	8,261	2,078	7,186	96,204	39,124	36,870	12,602	12,839	13,545
Cons/prof. Infrastructure & planning	-	1,732	-	-	-	-	-	-	-
Cons/prof. Laboratory services	-	-	-	-	-	-	-	-	-
Cons/prof. Legal cost	2	1	1	4	1	1	4	4	4
Contractors	-	37	1,674	4,722	3,607	3,607	3,200	3,309	3,491
Agency & support/outourced services	1,349	-	-	-	-	-	-	-	-
Entertainment	27	-	-	27	-	-	10	10	11
Fleet Services	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory:Learn & teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials & supplies	-	-	-	-	50	50	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Military stores	-	-	-	-	-	-	-	-	-
Inventory: Other consumables	-	66	-	-	120	120	120	124	131
Inventory: Stationery and printing	29	31	16	772	100	100	471	487	514
Lease payments (Incl. operating leases, excl. finance	2	-	-	-	-	-	-	-	-
Rental & hiring	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided dept activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	7,211	7,968	8,059	10,379	9,388	9,096	9,339	9,656	10,187
Training & staff development	36	5	-	131	153	153	210	217	229
Operating payments	570	289	309	1,312	2,221	2,221	2,152	2,225	2,347
Venues and facilities	1,142	884	1,087	1,058	1,410	1,410	1,337	1,384	1,460
<b>Economic Development and Tourism</b>	<b>20,269</b>	<b>15,565</b>	<b>19,700</b>	<b>121,836</b>	<b>58,080</b>	<b>55,535</b>	<b>34,445</b>	<b>34,482</b>	<b>36,377</b>

Table 6.15(c): Payments and estimates by economic classification: "Goods and services level 4 items"

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Goods and services									
of which									
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	101	-	29	181	10	10	375	388	409
Assets <R5000	254	238	109	1,537	1,481	1,481	160	166	175
Audit cost: External	-	-	-	60	-	-	62	64	68
Bursaries (employees)	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	105	78	68	27	109	109	740	714	754
Communication	-	3	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Cons/prof: business & advisory services	6,751	6,131	4,915	5,837	4,688	4,465	5,441	5,626	5,936
Cons/prof: Infrastructure & planning	-	-	-	-	-	-	-	-	-
Cons/prof: Laboratory services	-	-	-	-	-	-	-	-	-
Cons/prof: Legal cost	-	-	-	-	-	-	-	-	-
Contractors	2,104	544	1,269	2,114	5,683	5,683	1,656	678	716
Agency & support/outsourced services	334	71	347	1,217	617	617	442	457	482
Entertainment	-	-	-	-	-	-	-	-	-
Fleet Services	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	152	121	497	250	600	600	432	447	471
Inventory: Learn & teacher support material	-	-	-	-	45	45	-	-	-
Inventory: Materials & supplies	27	200	766	1,339	1,650	1,650	1,331	1,376	1,452
Inventory: Medical supplies	2	41	-	-	-	-	-	-	-
Inventory: Medicine	-	-	67	8	103	103	29	30	32
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Military stores	-	-	-	-	-	-	-	-	-
Inventory: Other consumables	190	1,252	1,891	307	3,367	3,367	1,175	1,215	1,282
Inventory: Stationery and printing	2	6	117	15	-	-	56	58	61
Lease payments (Incl. operating leases, excl. finance	-	-	-	-	-	-	-	-	-
Rental & hiring	-	-	-	-	-	-	-	-	-
Property payments	-	149	9	-	-	-	19	20	21
Transport provided dept activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	9,430	9,485	8,647	9,131	8,149	8,149	11,862	12,303	12,979
Training & staff development	-	103	-	-	-	-	40	41	41
Operating payments	740	182	107	2,870	704	704	3,628	3,714	3,918
Venues and facilities	511	480	379	417	433	433	638	660	695
<b>Environmental Affairs</b>	<b>20,703</b>	<b>19,084</b>	<b>19,217</b>	<b>25,310</b>	<b>27,639</b>	<b>27,416</b>	<b>28,086</b>	<b>27,957</b>	<b>29,492</b>

Table 6.15(d): Payments and estimates by economic classification: "Goods and services level 4 items"

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11	2011/12			2012/13	2013/14	2014/15
Goods and services									
of which									
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	814	1,414	863	380	2,085	585	218	225	238
Assets <R5000	-	-	-	-	-	-	-	-	-
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries (employees)	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	571	620	750	670	852	852	124	128	135
Communication	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Cons/prof: business & advisory services	906	27	403	1,000	450	429	1,135	1,174	1,238
Cons/prof: Infrastructure & planning	-	-	-	-	-	-	-	-	-
Cons/prof: Laboratory services	-	-	-	-	-	-	-	-	-
Cons/prof: Legal cost	-	-	-	-	-	-	-	-	-
Contractors	26	286	229	151	546	434	100	103	109
Agency & support/outourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet Services	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learn & teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials & supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	10	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Military stores	-	-	-	-	-	-	-	-	-
Inventory: Other consumables	-	124	-	134	-	-	-	-	-
Inventory: Stationery and printing	25	34	29	41	21	21	-	-	-
Lease payments (Incl. operating leases, excl. finance	-	-	-	-	-	-	-	-	-
Rental & hiring	-	-	-	-	-	-	-	-	-
Property payments	-	1,498	-	-	-	-	-	-	-
Transport provided dept activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	3,081	4,290	2,776	3,398	2,950	2,950	1,667	1,724	1,818
Training & staff development	-	-	-	-	-	-	-	-	-
Operating payments	277	54	39	193	287	287	325	336	355
Venues and facilities	1,223	982	1,420	812	637	637	418	433	456
<b>Tourism</b>	<b>6,923</b>	<b>9,339</b>	<b>6,509</b>	<b>6,779</b>	<b>7,828</b>	<b>6,195</b>	<b>3,987</b>	<b>4,123</b>	<b>4,349</b>

Table 6.16(a): Limpopo Economic Development Enterprise (LIMDEV)

Outcome				Revised Estimate	Medium-Term Estimates		
R thousand	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15
<b>Revenue</b>							
Tax revenue	–	–	–	–	–	–	–
Non-tax revenue	588,352	858,369	870,568	818,149	869,965	886,237	930,549
Sale of goods and services other than capital assets	588,352	858,369	870,568	818,149	869,965	886,237	930,549
Of which:		–	–	–	–	–	–
Admin fees		–	–	–	–	–	–
Sales by market establishments	588,352	858,369	870,568	818,149	869,965	886,237	930,549
Non-market est. sales							
Other non-tax revenue	–						
Transfers received	50,000	50,000	91,499	85,969	94,000	96,000	100,280
Sale of capital assets	–	–	–	–	–	–	–
<b>Total revenue</b>	<b>638,352</b>	<b>908,369</b>	<b>962,067</b>	<b>904,118</b>	<b>963,965</b>	<b>982,237</b>	<b>1,030,829</b>
<b>Expenses</b>							
Current expense	545,358	658,855	672,661	821,172	862,274	905,388	950,255
Compensation of employees	–						
Goods and services	516,411	633,614	650,408	777,426	815,838	857,032	899,884
Depreciation	–	5,305	5,836	7,189	8,052	8,052	8,052
Interest, dividends and rent on land							
Interest	21,876	19,936	16,417	36,557	38,384	40,304	42,319
Dividends		–	–	–	–	–	–
Rent on land		–	–	–	–	–	–
Tax and Outside shareholders Interest	7,071	(7,071)	–	–	–	–	–
Adjustments to Fair Value	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
Transfers and subsidies	–	–	–	–	–	–	–
<b>Total expenses</b>	<b>552,429</b>	<b>651,784</b>	<b>672,661</b>	<b>821,172</b>	<b>862,274</b>	<b>905,388</b>	<b>950,255</b>
<b>Surplus / (Deficit)</b>	<b>85,923</b>	<b>256,585</b>	<b>289,406</b>	<b>82,946</b>	<b>101,691</b>	<b>76,849</b>	<b>80,574</b>
<b>Cash flow summary</b>							
Adjust surplus / (deficit) for accrual transactions	11,851	27,074	111,734	43,746	46,436	48,356	50,371
Adjustments for:							
Depreciation	(5,012)	5,305	5,836	7,189	8,052	8,052	8,052
Interest	21,876	27,285	16,417	36,557	38,384	40,304	42,319
Net (profit) / loss on disposal of fixed assets	91	140	89,481	–	–	–	–
Other	(5,104)	(5,656)		–	–	–	–
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>124,843</b>	<b>283,659</b>	<b>401,140</b>	<b>126,692</b>	<b>148,127</b>	<b>125,205</b>	<b>130,945</b>
Changes in working capital	6,894	5,240	5,764	6,974	7,672	7,672	8,056
(Decrease) / increase in accounts payable	(823)	2,547	2,802	3,390	3,729	3,729	3,915
Decrease / (increase) in accounts receivable	7,718	2,693	2,962	3,584	3,943	3,943	4,140
(Decrease) / increase in provisions	–	–	–	–	–	–	–
<b>Cash flow from operating activities</b>	<b>131,738</b>	<b>288,899</b>	<b>406,904</b>	<b>133,666</b>	<b>155,799</b>	<b>132,877</b>	<b>139,001</b>
Transfers from government	70,000	50,000	50,000	69,000	70,000	70,000	80,000
Of which: Capital	–	–	–	–	–	–	–
: Current	70,000	50,000	50,000	69,000	70,000	70,000	80,000
<b>Cash flow from investing activities</b>	<b>(76,106)</b>	<b>157,587</b>	<b>77,424</b>	<b>6,974</b>	<b>7,672</b>	<b>7,672</b>	<b>8,056</b>
Acquisition of Assets	(1,823)	(19,617)	(8,211)	(23,736)	(26,110)	(28,721)	(28,721)
Other flows from Investing Activities	(74,282)	177,204	85,635	214,417	235,859	259,445	259,445
<b>Cash flow from financing activities</b>	<b>10,435</b>	<b>43,092</b>	<b>279,480</b>	<b>57,692</b>	<b>78,127</b>	<b>55,205</b>	<b>50,945</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>66,067</b>	<b>489,578</b>	<b>763,808</b>	<b>198,332</b>	<b>241,598</b>	<b>195,754</b>	<b>198,002</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	653,725	729,501	1,122,786	1,178,925	1,237,872	1,299,765	1,364,753
Investments	170,923	124,474	152,701	160,336	168,353	176,770	185,609
Cash and Cash Equivalents	59,894	151,007	99,050	104,003	109,203	114,663	120,396
Receivables and Prepayments	141,447	298,417	78,539	82,466	86,589	90,919	95,465
Inventory	10,243	9,405	11,351	11,919	12,514	13,140	13,797
<b>TOTAL ASSETS</b>	<b>1,036,232</b>	<b>1,312,804</b>	<b>1,464,427</b>	<b>1,537,648</b>	<b>1,614,531</b>	<b>1,695,257</b>	<b>1,780,020</b>
Capital & Reserves	715,599	985,688	1,225,127	1,286,383	1,350,703	1,418,238	1,489,150
Borrowings	118,762	94,718	61,290	64,355	67,572	70,951	74,498
Post Retirement Benefits	43,349	58,659	23,770	24,959	26,206	27,517	28,893
Trade and Other Payables	158,522	173,740	154,240	161,952	170,050	178,552	187,480
Provisions	–						
Managed Funds	–						
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>1,036,232</b>	<b>1,312,805</b>	<b>1,464,427</b>	<b>1,537,648</b>	<b>1,614,531</b>	<b>1,695,257</b>	<b>1,780,020</b>
Contingent Liabilities	–	–	–	–	–	–	

Table 6.16(b): Financial summary for Trade and Investment Limpopo (TIL)

R thousand	Outcome			Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11		2012/13	2013/14	2014/15
<b>Revenue</b>							
Tax revenue	–	–	–	–	–	–	–
Non-tax revenue	691	440	493	500	500	500	500
Sale of goods and services other than capital assets	264	270	58	–	–	–	–
Of which:	–	–	–	–	–	–	–
Admin fees	–	–	–	–	–	–	–
Sales by market establishments	–	–	–	–	–	–	–
Non-market est. sales	264	270	58	–	–	–	–
Other non-tax revenue	427	170	435	500	500	500	500
Transfers received	40,000	40,000	34,419	32,000	34,000	34,000	35,870
Sale of capital assets	–	–	–	–	–	–	–
<b>Total revenue</b>	<b>40,691</b>	<b>40,440</b>	<b>34,912</b>	<b>32,500</b>	<b>34,500</b>	<b>34,500</b>	<b>36,370</b>
<b>Expenses</b>							
Current expense	32,695	33,838	34,393	43,344	66,359	68,894	75,476
Compensation of employees	14,787	14,909	17,748	19,751	23,551	25,671	27,981
Goods and services	16,976	18,315	16,109	23,151	42,379	42,803	47,083
Depreciation	932	614	536	442	429	420	412
Interest, dividends and rent on land	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–
Dividends	–	–	–	–	–	–	–
Rent on land	–	–	–	–	–	–	–
Tax and Outside shareholders Interest	–	–	–	–	–	–	–
Adjustments to Fair Value	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
Transfers and subsidies	–	–	–	–	–	–	–
<b>Total expenses</b>	<b>32,695</b>	<b>33,838</b>	<b>34,393</b>	<b>43,344</b>	<b>66,359</b>	<b>68,894</b>	<b>75,476</b>
<b>Surplus / (Deficit)</b>	<b>7,996</b>	<b>6,602</b>	<b>519</b>	<b>(10,844)</b>	<b>(31,859)</b>	<b>(34,394)</b>	<b>(39,106)</b>
<b>Cash flow summary</b>							
Adjust surplus / (deficit) for accrual transactions	1,054	764	566	442	479	420	412
Adjustments for:							
Depreciation	932	614	536	442	429	420	412
Interest	–	–	–	–	–	–	–
Net (profit) / loss on disposal of fixed assets	122	–	30	–	50	–	–
Other	–	150	–	–	–	–	–
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>9,050</b>	<b>7,366</b>	<b>1,085</b>	<b>(10,402)</b>	<b>(31,380)</b>	<b>(33,973)</b>	<b>(38,694)</b>
Changes in working capital	(1,207)	392	(615)	(614)	–	–	–
(Decrease) / increase in accounts payable	(1,045)	54	(488)	(488)	–	–	–
Decrease / (increase) in accounts receivable	(162)	338	(127)	(126)	–	–	–
(Decrease) / increase in provisions	–	–	–	–	–	–	–
<b>Cash flow from operating activities</b>	<b>7,843</b>	<b>7,758</b>	<b>470</b>	<b>(11,016)</b>	<b>(31,380)</b>	<b>(33,973)</b>	<b>(38,694)</b>
Transfers from government	–	–	–	–	–	–	–
Of which: Capital	–	–	–	–	–	–	–
: Current	–	–	–	–	–	–	–
<b>Cash flow from investing activities</b>	<b>(492)</b>	<b>(841)</b>	<b>(195)</b>	<b>(300)</b>	<b>–</b>	<b>–</b>	<b>–</b>
Acquisition of Assets	(492)	(867)	(195)	(300)	–	–	–
Other flows from Investing Activities	–	26	–	–	–	–	–
<b>Cash flow from financing activities</b>	<b>(302)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>7,049</b>	<b>6,917</b>	<b>275</b>	<b>(11,316)</b>	<b>(31,380)</b>	<b>(33,973)</b>	<b>(38,694)</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	3,045	3,272	2,899	2,759	2,700	2,600	2,500
Investments	–	–	–	–	–	–	–
Cash and Cash Equivalents	677	7,593	13,450	3,633	650	700	800
Receivables and Prepayments	867	379	506	632	650	600	500
Inventory	–	–	–	–	–	–	–
<b>TOTAL ASSETS</b>	<b>4,589</b>	<b>11,244</b>	<b>16,855</b>	<b>7,024</b>	<b>4,000</b>	<b>3,900</b>	<b>3,800</b>
Capital & Reserves	1,249	7,851	13,950	4,605	8,000	8,800	9,680
Borrowings	–	–	–	–	–	–	–
Post Retirement Benefits	–	–	–	–	–	–	–
Trade and Other Payables	3,340	3,394	2,906	2,417	3,200	3,250	3,300
Provisions	–	–	–	–	–	–	–
Managed Funds	–	–	–	–	–	–	–
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>4,589</b>	<b>11,245</b>	<b>16,856</b>	<b>7,022</b>	<b>11,200</b>	<b>12,050</b>	<b>12,980</b>
Contingent Liabilities	–	–	–	–	700	–	–

Table 6.16(c): Financial summary for Limpopo Tourism and Parks Board

R thousand	Outcome (Unaudited)			Revised estimate	Medium-term estimates		
	2008/09	2009/10	2010/11		2012/13	2013/14	2014/15
<b>Revenue</b>							
Tax revenue	–	–	–	–	–	–	–
Non-tax revenue	29,929	12,397	19,517	21,631	24,443	25,910	24,760
Sale of goods and services other than capital assets	10,312	4,963	5,965	6,621	7,482	7,931	8,804
Of which:	–	–	–	–	–	–	–
Admin fees	–	–	–	–	–	–	–
Sales by market establishments	–	–	–	–	–	–	–
Non-market est. sales	–	–	–	–	–	–	–
Other non-tax revenue	19,617	7,434	13,552	15,010	16,961	17,979	15,956
Transfers received	60,000	61,000	68,820	80,000	69,000	70,000	73,850
Sale of capital assets	–	–	–	–	–	–	–
<b>Total revenue</b>	<b>89,929</b>	<b>73,397</b>	<b>88,337</b>	<b>101,631</b>	<b>93,443</b>	<b>95,910</b>	<b>98,610</b>
<b>Expenses</b>							
Current expense	88,043	69,581	85,801	91,518	101,586	108,181	116,298
Compensation of employees	26,086	27,542	37,885	40,916	45,417	49,050	51,993
Goods and services	46,110	36,425	38,336	41,403	45,957	49,633	55,093
Depreciation	15,846	5,589	9,573	9,190	10,201	9,487	9,203
Interest, dividends and rent on land	–	–	–	–	–	–	–
Interest	1	25	7	9	11	11	9
Dividends	–	–	–	–	–	–	–
Rent on land	–	–	–	–	–	–	–
Tax and Outside shareholders Interest	–	–	–	–	–	–	–
Adjustments to Fair Value	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
Transfers and subsidies	–	–	–	–	–	–	–
<b>Total expenses</b>	<b>88,043</b>	<b>69,581</b>	<b>85,801</b>	<b>91,518</b>	<b>101,586</b>	<b>108,181</b>	<b>116,298</b>
<b>Surplus / (Deficit)</b>	<b>1,886</b>	<b>3,816</b>	<b>2,536</b>	<b>10,113</b>	<b>(8,143)</b>	<b>(12,271)</b>	<b>(17,688)</b>
<b>Cash flow summary</b>							
Adjust surplus / (deficit) for accrual transactions	24,637	26,195	17,984	18,850	20,898	18,566	19,106
Adjustments for:							
Depreciation	15,846	5,589	9,573	9,190	10,201	9,487	9,203
Interest	1,027	814	311	670	717	796	709
Net (profit) / loss on disposal of fixed assets	–	–	–	–	–	–	–
Other	7,764	19,792	8,100	8,990	9,980	8,283	9,194
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>26,523</b>	<b>30,011</b>	<b>20,520</b>	<b>28,963</b>	<b>12,755</b>	<b>6,295</b>	<b>1,418</b>
Changes in working capital	(3,312)	(4,845)	(2,899)	(2,765)	(2,562)	(3,316)	(3,500)
(Decrease) / increase in accounts payable	(3,936)	(5,416)	(4,170)	(4,004)	(3,843)	(4,535)	(4,853)
Decrease / (increase) in accounts receivable	624	144	567	612	680	653	725
(Decrease) / increase in provisions	–	427	704	627	601	566	628
<b>Cash flow from operating activities</b>	<b>23,211</b>	<b>25,166</b>	<b>17,621</b>	<b>26,198</b>	<b>10,193</b>	<b>2,979</b>	<b>(2,082)</b>
Transfers from government	–	–	–	–	–	–	–
Of which: Capital	–	–	–	–	–	–	–
: Current	–	–	–	–	–	–	–
<b>Cash flow from investing activities</b>	<b>6,309</b>	<b>(103,717)</b>	<b>(3,368)</b>	<b>(5,739)</b>	<b>(7,148)</b>	<b>(6,292)</b>	<b>(6,479)</b>
Acquisition of Assets	(14,591)	(4,666)	(3,360)	(5,729)	(7,139)	(6,282)	(6,470)
Other flows from Investing Activities	20,900	(99,051)	(8)	(10)	(9)	(10)	(9)
<b>Cash flow from financing activities</b>	<b>(4,543)</b>	<b>(4,401)</b>	<b>(4,929)</b>	<b>(4,387)</b>	<b>(5,616)</b>	<b>(2,998)</b>	<b>(3,747)</b>
Net increase / (decrease) in cash and cash equivalents	24,977	(82,952)	9,324	16,072	(2,571)	(6,311)	(12,308)
<b>Balance Sheet Data</b>							
Carrying Value of Assets	54,758	63,870	60,780	62,604	64,482	63,837	61,283
Investments	–	–	–	–	–	–	–
Cash and Cash Equivalents	7,023	4,565	4,061	4,184	4,309	4,266	4,095
Receivables and Prepayments	2,023	2,261	3,928	4,046	4,167	4,125	3,960
Capital in Progress	8,325	–	–	–	–	–	–
<b>TOTAL ASSETS</b>	<b>72,129</b>	<b>70,696</b>	<b>68,769</b>	<b>70,834</b>	<b>72,958</b>	<b>72,228</b>	<b>69,338</b>
Capital & Reserves	66,779	64,510	59,809	61,604	63,452	62,817	60,304
Borrowings	–	–	–	–	–	–	–
Post Retirement Benefits	–	–	–	–	–	–	–
Trade and Other Payables	5,351	6,187	8,960	9,229	9,506	9,411	9,034
Provisions	–	–	–	–	–	–	–
Managed Funds	–	–	–	–	–	–	–
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>72,130</b>	<b>70,697</b>	<b>68,769</b>	<b>70,833</b>	<b>72,958</b>	<b>72,228</b>	<b>69,338</b>
Contingent Liabilities	–	–	–	–	–	–	–



**Table 6.16(d): Financial summary for Limpopo Gambling Board**

R thousand	Outcome			Revised estimate 2011/12	Medium-term estimates		
	2008/09	2009/10	2010/11		2012/13	2013/14	2014/15
<b>Revenue</b>							
<b>Tax revenue</b>							
<b>Non-tax revenue</b>	2,433	3,146	3,751	3,079	3,263	3,611	3,972
Sale of goods and services other than capital assets	–	–	–	–	–	–	–
<i>Of which:</i>	–	–	–	–	–	–	–
Admin fees	–	–	–	–	–	–	–
Sales by market establishments	–	–	–	–	–	–	–
Non-market est. sales	–	–	–	–	–	–	–
Other non-tax revenue	2,433	3,146	3,751	3,079	3,263	3,611	3,972
<b>Transfers received</b>	28,152	28,153	48,000	48,000	39,000	41,000	43,255
<b>Sale of capital assets</b>	–	–	–	–	–	–	–
<b>Total revenue</b>	<b>30,585</b>	<b>31,299</b>	<b>51,751</b>	<b>51,079</b>	<b>42,263</b>	<b>44,611</b>	<b>47,227</b>
<b>Expenses</b>							
<b>Current expense</b>	24,065	29,227	31,311	39,616	41,829	44,175	48,560
Compensation of employees	14,838	17,362	19,056	24,329	25,788	27,233	29,956
Goods and services	8,595	11,290	11,575	14,566	15,277	16,132	17,746
Depreciation	632	575	680	721	764	810	858
Interest, dividends and rent on land	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–
Dividends	–	–	–	–	–	–	–
Rent on land	–	–	–	–	–	–	–
Tax and Outside shareholders Interest	–	–	–	–	–	–	–
Adjustments to Fair Value	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
<b>Transfers and subsidies</b>	–	–	–	–	–	–	–
<b>Total expenses</b>	<b>24,065</b>	<b>29,227</b>	<b>31,311</b>	<b>39,616</b>	<b>41,829</b>	<b>44,175</b>	<b>48,560</b>
<b>Surplus / (Deficit)</b>	<b>6,520</b>	<b>2,072</b>	<b>20,440</b>	<b>11,463</b>	<b>434</b>	<b>436</b>	<b>(1,333)</b>
<b>Cash flow summary</b>							
Adjust surplus / (deficit) for accrual transactions	1,005	803	802	721	764	810	858
Adjustments for:							
Depreciation	632	575	680	721	764	810	858
Interest	–	–	–	–	–	–	–
Net (profit) / loss on disposal of fixed assets	373	228	122	–	–	–	–
Other	–	–	–	–	–	–	–
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>7,525</b>	<b>2,875</b>	<b>21,242</b>	<b>12,184</b>	<b>1,198</b>	<b>1,246</b>	<b>(475)</b>
Changes in working capital	(1,010)	3,859	3,695	21,730	21,903	22,093	22,198
(Decrease) / increase in accounts payable	(1,440)	3,887	2,179	20,000	20,000	20,000	20,000
Decrease / (increase) in accounts receivable	(322)	(66)	210	–	–	–	–
(Decrease) / increase in provisions	752	38	1,306	1,730	1,903	2,093	2,198
<b>Cash flow from operating activities</b>	<b>6,515</b>	<b>6,734</b>	<b>24,937</b>	<b>33,914</b>	<b>23,101</b>	<b>23,339</b>	<b>21,723</b>
Transfers from government	–	–	–	–	–	–	–
<i>Of which: Capital</i>	–	–	–	–	–	–	–
: Current	–	–	–	–	–	–	–
<b>Cash flow from investing activities</b>	<b>6,895</b>	<b>13,727</b>	<b>27,383</b>	<b>(4,953)</b>	<b>(1,114)</b>	<b>(975)</b>	<b>(1,029)</b>
<b>Acquisition of Assets</b>	(379)	(836)	(1,427)	(4,953)	(1,114)	(975)	(1,029)
<b>Other flows from Investing Activities</b>	7,274	14,563	28,810	–	–	–	–
<b>Cash flow from financing activities</b>	<b>–</b>	<b>(72,174)</b>	<b>(106,034)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>13,410</b>	<b>(51,713)</b>	<b>(53,714)</b>	<b>28,961</b>	<b>21,987</b>	<b>22,364</b>	<b>20,694</b>
<b>Balance Sheet Data</b>							
<b>Carrying Value of Assets</b>	<b>2,254</b>	<b>2,373</b>	<b>3,598</b>	<b>3,813</b>	<b>4,042</b>	<b>4,285</b>	<b>4,542</b>
<b>Investments</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Cash and Cash Equivalents</b>	<b>12,932</b>	<b>14,563</b>	<b>28,810</b>	<b>1,903</b>	<b>2,094</b>	<b>2,198</b>	<b>2,198</b>
<b>Receivables and Prepayments</b>	<b>417</b>	<b>483</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Inventory</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>TOTAL ASSETS</b>	<b>15,603</b>	<b>17,419</b>	<b>32,408</b>	<b>5,716</b>	<b>6,136</b>	<b>6,483</b>	<b>6,740</b>
<b>Capital &amp; Reserves</b>	<b>11,415</b>	<b>9,424</b>	<b>10,115</b>	<b>10,721</b>	<b>11,365</b>	<b>12,047</b>	<b>12,769</b>
<b>Borrowings</b>	<b>154</b>	<b>37</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Post Retirement Benefits</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Trade and Other Payables</b>	<b>1,990</b>	<b>5,877</b>	<b>21,791</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Provisions</b>	<b>2,043</b>	<b>2,082</b>	<b>775</b>	<b>822</b>	<b>871</b>	<b>923</b>	<b>979</b>
<b>Managed Funds</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>15,602</b>	<b>17,420</b>	<b>32,681</b>	<b>11,543</b>	<b>12,236</b>	<b>12,970</b>	<b>13,748</b>
<b>Contingent Liabilities</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>

**Table 6.16(e): Financial summary for Limpopo Business Support Agency (LIBSA)**

R thousand	Outcome			Revised estimate 2011/12	Medium-term estimates		
	2008/09	2009/10	2010/11		2012/13	2013/14	2014/15
<b>Revenue</b>							
Tax revenue	–	–	–	–	–	–	–
Non-tax revenue	13	35	40	60	65	65	70
Sale of goods and services other than capital assets	–	–	–	–	–	–	–
Of which:	–	–	–	–	–	–	–
Admin fees	–	–	–	–	–	–	–
Sales by market establishments	–	–	–	–	–	–	–
Non-market est. sales	–	–	–	–	–	–	–
Other non-tax revenue	13	35	40	60	65	65	70
Transfers received	65,000	65,000	73,000	73,000	74,000	75,500	78,652
Sale of capital assets	–	–	–	–	–	–	–
<b>Total revenue</b>	<b>65,013</b>	<b>65,035</b>	<b>73,040</b>	<b>73,060</b>	<b>74,065</b>	<b>75,565</b>	<b>78,722</b>
<b>Expenses</b>							
Current expense	37,308	65,486	90,092	101,354	114,023	128,276	144,310
Compensation of employees	15,139	26,373	40,878	45,988	51,736	58,203	65,479
Goods and services	17,570	35,887	44,859	50,466	56,774	63,871	71,855
Depreciation	999	3,226	4,355	4,899	5,512	6,201	6,976
Interest, dividends and rent on land	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–
Dividends	–	–	–	–	–	–	–
Rent on land	–	–	–	–	–	–	–
Tax and Outside shareholders Interest	–	–	–	–	–	–	–
Adjustments to Fair Value	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
Transfers and subsidies	3,600	–	–	–	–	–	–
<b>Total expenses</b>	<b>40,908</b>	<b>65,486</b>	<b>90,092</b>	<b>101,354</b>	<b>114,023</b>	<b>128,276</b>	<b>144,310</b>
<b>Surplus / (Deficit)</b>	<b>24,105</b>	<b>(451)</b>	<b>(17,052)</b>	<b>(28,294)</b>	<b>(39,958)</b>	<b>(52,711)</b>	<b>(65,588)</b>
<b>Cash flow summary</b>							
Adjust surplus / (deficit) for accrual transactions	7,744	4,335	4,395	4,959	5,577	6,266	7,046
Adjustments for:							
Depreciation	999	3,226	4,355	4,899	5,512	6,201	6,976
Interest	(34)	35	40	60	65	65	70
Net (profit) / loss on disposal of fixed assets	–	–	–	–	–	–	–
Other	6,779	1,074	–	–	–	–	–
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>31,849</b>	<b>3,884</b>	<b>(12,657)</b>	<b>(23,334)</b>	<b>(34,381)</b>	<b>(46,445)</b>	<b>(58,542)</b>
Changes in working capital	–	–	–	–	–	–	–
(Decrease) / increase in accounts payable	–	–	–	–	–	–	–
Decrease / (increase) in accounts receivable	–	–	–	–	–	–	–
(Decrease) / increase in provisions	–	–	–	–	–	–	–
<b>Cash flow from operating activities</b>	<b>31,849</b>	<b>3,884</b>	<b>(12,657)</b>	<b>(23,334)</b>	<b>(34,381)</b>	<b>(46,445)</b>	<b>(58,542)</b>
Transfers from government	37,314	65,065	90,092	101,354	114,023	128,276	144,310
Of which: Capital	37,314	65,065	90,092	101,354	114,023	128,276	144,310
: Current	–	–	–	–	–	–	–
<b>Cash flow from investing activities</b>	<b>(823)</b>	<b>(5,089)</b>	<b>(1,500)</b>	<b>(2,100)</b>	<b>(5,000)</b>	<b>(7,000)</b>	<b>(7,000)</b>
Acquisition of Assets	(823)	(5,487)	(1,500)	(2,100)	(5,000)	(7,000)	(7,000)
Other flows from Investing Activities	–	398	–	–	–	–	–
<b>Cash flow from financing activities</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Net increase / (decrease) in cash and cash equivalents	31,026	(1,205)	(14,157)	(25,434)	(39,381)	(53,445)	(65,542)
<b>Balance Sheet Data</b>							
Carrying Value of Assets	4,887	12,628	10,000	8,000	10,000	12,000	14,000
Investments	–	120	120	120	120	120	120
Cash and Cash Equivalents	7,201	3,221	3,000	3,000	3,000	3,000	3,000
Receivables and Prepayments	40	298	300	350	400	500	550
Inventory	–	–	–	–	–	–	–
<b>TOTAL ASSETS</b>	<b>12,128</b>	<b>16,267</b>	<b>13,420</b>	<b>11,470</b>	<b>13,520</b>	<b>15,620</b>	<b>17,670</b>
Capital & Reserves	194	(227)	(239)	(2,189)	(139)	961	1,011
Borrowings	–	11,136	11,136	11,136	11,136	11,136	11,136
Post Retirement Benefits	–	–	–	–	–	–	–
Trade and Other Payables	5,833	4,322	2,000	2,000	2,000	3,000	5,000
Provisions	523	523	523	523	523	523	523
Managed Funds	5,577	513	–	–	–	–	–
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>12,128</b>	<b>16,267</b>	<b>13,420</b>	<b>11,470</b>	<b>13,520</b>	<b>15,620</b>	<b>17,670</b>
<b>Contingent Liabilities</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>